## Data File

FY2017/3 ~ FY2021/3
*This Excel file is posted on the Company's IR webs https://www.taxan.co.jp/jp/ir/event/event_01.html

## Financial Highlights (Full Year)

|  | $\begin{array}{r} \text { FY2017/3 } \\ \text { Results } \end{array}$ | $\begin{array}{r} \text { FY2018/3 } \\ \text { Results } \end{array}$ | $\begin{array}{r} \text { FY2019/3 } \\ \text { Results } \end{array}$ | $\begin{array}{r} \text { FY2020/3 } \\ \text { Results } \end{array}$ | (million yen) <br> FY2021/3 Results |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 227,209 | 235,921 | 292,779 | 443,615 | 422,365 |
| Gross profit | 31,225 | 32,498 | 35,546 | 47,016 | 47,936 |
| (Margin) | 13.7\% | 13.8\% | 12.1\% | 10.6\% | 11.3\% |
| SG\&A | 24,346 | 24,379 | 27,976 | 37,001 | 36,469 |
| (SG\&A ratio) | 10.7\% | 10.3\% | 9.6\% | 8.3\% | 8.6\% |
| Operating income | 6,879 | 8,119 | 7,570 | 10,014 | 11,467 |
| (Margin) | 3.0\% | 3.4\% | 2.6\% | 2.3\% | 2.7\% |
| Non-operating income/loss (net) | 464 | 621 | 289 | 122 | -225 |
| Ordinary income | 7,343 | 8,740 | 7,859 | 10,137 | 11,241 |
| Extraordinary income/loss(net) | 488 | 559 | 1,789 | -850 | 3,230 |
| Profit attributable to owners of parent | 6,975 | 6,490 | 8,014 | 5,852 | 11,399 |
| EPS (Yen) | 249.43 | 236.58 | 292.07 | 213.21 | 415.07 |
| Annual dividend (Yen) | 60.00 | 70.00 | 80.00 | 70.00 | 80.00 |
| Payout ratio (\%) | 24.1 | 29.6 | 27.4 | 32.8 | 19.3 |
| Total assets | 123,643 | 128,755 | 213,761 | 207,638 | 237,004 |
| Capital stock | 12,133 | 12,133 | 12,133 | 12,133 | 12,133 |
| Shareholders' equity | 64,481 | 69,127 | 75,272 | 79,097 | 89,045 |
| Net assets | 65,932 | 70,631 | 84,259 | 86,250 | 95,062 |
| Equity ratio | 52.4\% | 54.8\% | 35.8\% | 37.7\% | 38.4\% |
| Short-term /Long-term loans payable | 9,486 | 8,547 | 32,538 | 27,373 | 35,967 |
| ROE | 10.9\% | 9.5\% | 10.9\% | 7.6\% | 13.5\% |

## Financial Highlights (1H 6months)

|  | $\begin{array}{r} \text { FY2017/3 } \\ \text { 1H Results } \\ \hline \end{array}$ | $\begin{array}{r} \text { FY2018/3 } \\ \text { 1H Results } \end{array}$ | $\begin{array}{r} \text { FY2019/3 } \\ \text { 1H Results } \end{array}$ | $\begin{array}{r} \text { FY2020/3 } \\ \text { 1H Results } \end{array}$ | $\begin{gathered} \text { (Million Yen) } \\ \text { FY2021/3 } \\ \text { 1H Results } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 109,659 | 116,582 | 115,383 | 230,630 | 188,859 |
| Gross profit | 15,172 | 16,218 | 16,023 | 23,771 | 21,641 |
| (Margin) | 13.8\% | 13.9\% | 13.9\% | 10.3\% | 11.5\% |
| SG\&A | 11,959 | 11,824 | 12,251 | 18,531 | 17,206 |
| (SG\&A ratio) | 10.9\% | 10.1\% | 10.6\% | 8.0\% | 9.1\% |
| Operating income | 3,212 | 4,394 | 3,772 | 5,239 | 4,434 |
| (Margin) | 2.9\% | 3.8\% | 3.3\% | 2.3\% | 2.3\% |
| Non-operating income/loss (net) | -167 | 309 | 277 | 306 | -96 |
| Ordinary income | 3,045 | 4,703 | 4,049 | 5,546 | 4,338 |
| Extraordinary income/loss(net) | 44 | 209 | 92 | -243 | 7,787 |
| Profit attributable to owners of parent | 3,111 | 3,516 | 2,750 | 3,502 | 10,772 |
| EPS (Yen) | 110.11 | 128.16 | 100.25 | 127.62 | 392.30 |
| Inferium dividend (Yen) | 25.00 | 30.00 | 35.00 | 30.00 | 30.00 |
| Payout ratio (\%) | - | - | - | - |  |
| Total assets | 120,167 | 127,204 | 130,811 | 214,475 | 209,908 |
| Capital stock | 12,133 | 12,133 | 12,133 | 12,133 | 12,133 |
| Net assets | 61,475 | 69,006 | 73,247 | 85,466 | 96,163 |
| Equity ratio | 51.1\% | 54.2\% | 55.9\% | 36.2\% | 42.1\% |
| Short-term /Long-term loans payable | 10,821 | 9,259 | 9,271 | 33,083 | 37,220 |
| ROE | - | - | - | - | - |

## Balance Sheet



## Financial Highlights by Business Segment（Full Year／1H）

|  |  | FY2017／3 |  | FY2018／3 |  | FY2019／3 |  | FY2020／3 |  | FY2021／3 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Results | Composition | Results | Composition | Results | Composition | Results | Composition | Results | Composition |
| Electronic components | Net sales | 171，227 | 75．4\％ | 172，248 | 73．0\％ | 225，598 | 77．1\％ | 377，587 | 85．1\％ | 353，454 | 83．7\％ |
|  | Segment income | 4，917 | 71．5\％ | 5，312 | 65．4\％ | 4，761 | 62．9\％ | 7，503 | 75．0\％ | 8，151 | 71．1\％ |
|  | Margin | 2．9\％ |  | 3．1\％ |  | 2．1\％ |  | 2．0\％ |  | 2．3\％ |  |
| Information equipment | Net sales | 42，547 | 18．7\％ | 47，582 | 20．2\％ | 44，344 | 15．1\％ | 43，466 | 9．8\％ | 48，389 | 11．4\％ |
|  | Segment income | 1，491 | 21．7\％ | 2，202 | 27．1\％ | 1，906 | 25．2\％ | 1，707 | 17．1\％ | 2，482 | 21．6\％ |
|  | Margin | 3．5\％ |  | 4．6\％ |  | 4．3\％ |  | 3．9\％ |  | 5．1\％ |  |
| Software | Net sales | 3，159 | 1．4\％ | 2，568 | 1．1\％ | 2，876 | 1．0\％ | 2，778 | 0．6\％ | 2，932 | 0．7\％ |
|  | Segment income | 528 | 7．7\％ | 172 | 2．1\％ | 247 | 3．3\％ | 236 | 2．4\％ | 263 | 2．3\％ |
|  | Margin | 16．7\％ |  | 6．7\％ |  | 8．6\％ |  | 8．5\％ |  | 9．0\％ |  |
| Others | Net sales | 10，274 | 4．5\％ | 13，522 | 5．7\％ | 19，959 | 6．8\％ | 19，781 | 4．5\％ | 17，589 | 4．2\％ |
|  | Segment income | －212 | －3．1\％ | 308 | 3．8\％ | 490 | 6．5\％ | 452 | 4．5\％ | 474 | 4．1\％ |
|  | Margin | －2．1\％ |  | 2．3\％ |  | 2．5\％ |  | 2．3\％ |  | 2．7\％ |  |
| Total | Net sales | 227，209 | 100．0\％ | 235，921 | 100．0\％ | 292，779 | 100．0\％ | 443，615 | 100．0\％ | 422，365 | 100．0\％ |
|  | Operating income | 6，879 | 100．0\％ | 8，119 | 100．0\％ | 7，570 | 100．0\％ | 10，014 | 100．0\％ | 11，467 | 100．0\％ |
|  | Margin | 3．0\％ |  | 3．4\％ |  | 2．6\％ |  | 2．3\％ |  | 2．7\％ |  |

FY2017／3 FY2018／3 FY2019／3 FY2020／3 FY2021／3

|  |  | 1H Results | Composition | 1H Results | Composition | 1H Results | Composition | 1H Results | Composition | 1H Results | Composition |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Electronic components | Net sales | 82，784 | 75．5\％ | 85，918 | 73．7\％ | 83，455 | 72．3\％ | 199，818 | 86．6\％ | 156，887 | 83．0\％ |
|  | Segment income | 2，366 | 73．7\％ | 2，893 | 65．8\％ | 2，474 | 65．6\％ | 4，238 | 80．9\％ | 3，083 | 69．5\％ |
|  | Margin | 2．9\％ |  | 3．4\％ |  | 3．0\％ |  | 2．1\％ |  | 2．0\％ |  |
| Information equipment | Net sales | 20，524 | 18．7\％ | 23，446 | 20．1\％ | 21，143 | 18．3\％ | 19，968 | 8．7\％ | 23，192 | 12．3\％ |
|  | Segment income | 539 | 16．8\％ | 1，116 | 25．4\％ | 864 | 22．9\％ | 618 | 11．8\％ | 1，160 | 26．2\％ |
|  | Margin | 2．6\％ |  | 4．8\％ |  | 4．1\％ |  | 3．1\％ |  | 5．0\％ |  |
| Software | Net sales | 1，442 | 1．3\％ | 1，142 | 1．0\％ | 1，404 | 1．2\％ | 1，332 | 0．6\％ | 1，274 | 0．7\％ |
|  | Segment income | 307 | 9．6\％ | 111 | 2．5\％ | 143 | 3．8\％ | 46 | 0．9\％ | 86 | 1．9\％ |
|  | Margin | 21．3\％ |  | 9．7\％ |  | 10．2\％ |  | 3．5\％ |  | 6．8\％ |  |
| Others | Net sales | 4，909 | 4．5\％ | 6，075 | 5．2\％ | 9，379 | 8．1\％ | 9，510 | 4．1\％ | 7，505 | 4．0\％ |
|  | Segment income | －57 | －1．8\％ | 198 | 4．5\％ | 216 | 5．7\％ | 259 | 4．9\％ | 36 | 0．8\％ |
|  | Margin | －1．2\％ |  | 3．3\％ |  | 2．3\％ |  | 2．7\％ |  | 0．5\％ |  |
| Total | Net sales | 109，659 | 100．0\％ | 116，582 | 100．0\％ | 115，383 | 100．0\％ | 230，630 | 100．0\％ | 188，859 | 100．0\％ |
|  | Operating income | 3，212 | 100．0\％ | 4，394 | 100．0\％ | 3，772 | 100．0\％ | 5，239 | 100．0\％ | 4，434 | 100．0\％ |
|  | Margin | 2．9\％ |  | 3．8\％ |  | 3．3\％ |  | 2．3\％ |  | 2．3\％ |  |


| 【Electronic components】 | Development，manufacture and sale of semiconductors，general electronic components and other products，the electronics manufacturing service（EMS），and other activities |
| :---: | :---: |
| 【Information equipment】 | Sales of PCs，PC peripherals，home electric appliances，photograph and imaging products，original brand products，and other products |
| 【Software】 | Production of computer graphics，planning and development of amusement products，and other activities |
| 【Others】 | Repair and supports for electronics equipment，manufacture and sales of amusement equipment，and sales of sports goods，and other activities |

## Net Sales by Product (Full Year/1H)

(Million Yen)

|  | FY2017/3 |  | FY2018/3 |  | FY2019/3 |  | FY2020/3 |  | FY2021/3 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results | Composition | Results | Composition | Results | Composition | Results | Composition | Results | Composition | YoY |
| Information eauinment | 48,947 | 21.5\% | 53,711 | 22.8\% | 51,019 | 17.4\% | 51,452 | 11.6\% | 57,248 | 13.6\% | 11.3\% |
| EMS | 81,867 | 36.0\% | 83,848 | 35.5\% | 89,481 | 30.6\% | 93,340 | 21.0\% | 99,599 | 23.6\% | 6.7\% |
| Semiconductors | 41,453 | 18.2\% | 43,309 | 18.4\% | 87,898 | 30.1\% | 214,075 | 48.3\% | 151,855 | 35.9\% | -29.1\% |
| General electronic | 26,917 | 11.8\% | 31,938 | 13.5\% | 33,811 | 11.5\% | 40,826 | 9.2\% | 69,738 | 16.5\% | 70.8\% |
| Others | 28,024 | 12.3\% | 23,114 | 9.8\% | 30,568 | 10.4\% | 43,920 | 9.9\% | 43,923 | 10.4\% | 0.0\% |
| Total | 227,209 | 100.0\% | 235,921 | 100.0\% | 292,779 | 100.0\% | 443,615 | 100.0\% | 422,365 | 100.0\% | -4.8\% |


|  | FY2017/3 |  | FY2018/3 |  | FY2019/3 |  | FY2020/3 |  | FY2021/3 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H Results | Composition | 1H Results | Composition | 1H Results | Composition | 1H Results | Composition | 1H Results | Composition | YoY |
| Information eauinment | 23,457 | 21.4\% | 26,521 | 22.7\% | 24,311 | 21.1\% | 24,367 | 10.6\% | 27,515 | 14.6\% | 12.9\% |
| EMS | 39,569 | 36.1\% | 42,255 | 36.2\% | 43,031 | 37.3\% | 46,945 | 20.3\% | 42,940 | 22.7\% | -8.5\% |
| Semiconductors | 20,514 | 18.7\% | 21,902 | 18.8\% | 18,874 | 16.4\% | 115,244 | 50.0\% | 66,616 | 35.3\% | -42.2\% |
| General electronic | 12,181 | 11.1\% | 14,677 | 12.6\% | 15,973 | 13.8\% | 21,307 | 9.2\% | 31,585 | 16.7\% | 48.2\% |
| Others | 13,936 | 12.7\% | 11,226 | 9.6\% | 13,192 | 11.4\% | 22,764 | 9.9\% | 20,201 | 10.7\% | -11.3\% |
| Total | 109,659 | 100.0\% | 116,582 | 100.0\% | 115,383 | 100.0\% | 230,630 | 100.0\% | 188,859 | 100.0\% | -18.1\% |

## SG\&A

|  | $\begin{array}{r} \text { FY2017/3 } \\ \text { Results } \end{array}$ | $\begin{array}{r} \text { FY2018/3 } \\ \text { Results } \\ \hline \end{array}$ | $\begin{array}{r} \text { FY2019/3 } \\ \text { Results } \\ \hline \end{array}$ | $\begin{array}{r} \text { FY2020/3 } \\ \text { Results } \end{array}$ | (Million Yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $\begin{array}{r} \text { FY2021/3 } \\ \text { Results } \\ \hline \end{array}$ | Percentage of net sales |
| Net sales | 227,209 | 235,921 | 292,779 | 443,615 | 422,365 | 100.0\% |
| Gross profit | 31,225 | 32,498 | 35,546 | 47,016 | 47,936 | 11.3\% |
| SG\&A | 24,346 | 24,379 | 27,976 | 37,001 | 36,469 | 8.6\% |
| of which) Personnel expenses* | 14,632 | 14,531 | 16,245 | 22,021 | 22,468 | 5.3\% |
| Packing and freightage expense | 2,278 | 2,390 | 2,749 | 3,528 | 3,831 | 0.9\% |
| R\&D expenses | 186 | 81 | 103 | 185 | 191 | 0.0\% |
| Operating income | 6,879 | 8,119 | 7,570 | 10,014 | 11,467 | 2.7\% |
| Number of employees | 5,216 | 5,427 | 6,627 | 6,731 | 8,413 | - |

* Personnel expenses : Directors' compensations, Employees' bonuses and salaries, Retirement payments, Legal welfare expenses.

|  | $\begin{gathered} \text { FY2017/3 } \\ \text { 1H Results } \end{gathered}$ | FY2018/3 <br> 1H Results | FY2019/3 <br> 1H Results | FY2020/3 1H Results | FY2021/3 <br> 1H Results | Percentage <br> of net sales |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 109,659 | 116,582 | 115,383 | 230,630 | 188,859 | 100.0\% |
| Gross profit | 15,172 | 16,218 | 16,023 | 23,771 | 21,641 | 11.5\% |
| SG\&A | 11,959 | 11,824 | 12,251 | 18,531 | 17,206 | 9.1\% |
| of which) Personnel expenses* | 7,145 | 6,988 | 7,023 | 10,694 | 10,645 | 5.6\% |
| Packing and freightage expens $\epsilon$ | 1,113 | 1,189 | 1,204 | 1,908 | 1,637 | 0.9\% |
| R\&D expenses | 117 | 40 | 21 | 106 | 93 | 0.0\% |
| Operating income | 3,212 | 4,394 | 3,772 | 5,239 | 4,434 | 2.3\% |
| Number of employees | 4,979 | 5,198 | 5,402 | 6,482 | 7,041 | - |

* Personnel expenses : Directors' compensations, Employees' bonuses and salaries, Retirement payments, Legal welfare expenses.


## Cash Flows

|  | $\begin{array}{r} \text { FY2017/3 } \\ \text { Results } \end{array}$ | FY2018/3 Results | FY2019/3 <br> Results | FY2020/3 <br> Results | $\begin{gathered} \text { (Million Yen) } \\ \text { FY2021/3 } \\ \text { Results } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Cash flows from operating activities | 10,746 | 10,077 | -1,547 | 22,406 | 9,999 |
| Cash flows from investing activities | -258 | -4,173 | -6,860 | $-3,651$ | -2,453 |
| Free Cash Flow | 10,487 | 5,904 | -8,408 | 18,754 | 7,545 |
| Cash flows from financing activities | -6,118 | -2,811 | 11,684 | -7,544 | -6,851 |
| Effect of exchange rate change on cash and cash equivalents | -227 | -234 | 75 | -748 | 945 |
| Net increase (decrease) in cash and cash equivalents | 4,141 | 2,857 | 3,352 | 10,461 | 1,639 |
| Cash and cash equivalents at beginning of period | 21,879 | 26,021 | 28,879 | 32,231 | 42,693 |
| Cash and cash equivalents at end of period | 26,021 | 28,879 | 32,231 | 42,693 | 44,333 |


| Capital expenditures/Investment and loans | 1,464 | 4,520 | 6,712 | 6,133 | 2,906 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Depreciation | 1,452 | 1,481 | 1,740 | 2,754 | 3,167 |

Note: "Capital expenditures/Investment and loans" includes purchase of property, plant and equipment, intangible assets, and
investment securities, as well as Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation.

