# Data File

FY2017/3  $\sim$  FY2021/3 First Half

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## Financial Highlights (Full Year)

|   |          |          |          |          | (million yen) |
|---|----------|----------|----------|----------|---------------|
|   | FY2017/3 | FY2018/3 | FY2019/3 | FY2020/3 | FY2021/3      |
|   | Results  | Results  | Results  | Results  | Forecasts     |
| Net sales                               | 227,209  | 235,921  | 292,779  | 443,615  | 410,000       |
| Gross profit                            | 31,225   | 32,498   | 35,546   | 47,016   | -             |
| (Margin)                                | 13.7%    | 13.8%    | 12.1%    | 10.6%    | -             |
| SG&A                                    | 24,346   | 24,379   | 27,976   | 37,001   |               |
| (SG&A ratio)                            | 10.7%    | 10.3%    | 9.6%     | 8.3%     | -             |
| Operating income                        | 6,879    | 8,119    | 7,570    | 10,014   | 7,500         |
| (Margin)                                | 3.0%     | 3.4%     | 2.6%     | 2.3%     | 1.8%          |
| Non-operating income/loss (net)         | 464      | 621      | 289      | 122      | -             |
| Ordinary income                         | 7,343    | 8,740    | 7,859    | 10,137   | 7,500         |
| Extraordinary income/loss(net)          | 488      | 559      | 1,789    | -850     | _             |
| Profit attributable to owners of parent | 6,975    | 6,490    | 8,014    | 5,852    | 10,000        |
| EPS (Yen)                               | 249.43   | 236.58   | 292.07   | 213.21   | 364.18        |
| Annual dividend(Yen)                    | 60.00    | 70.00    | 80.00    | 70.00    | 60.00         |
| Payout ratio(%)                         | 24.1     | 29.6     | 27.4     | 32.8     | 16.48         |
| Total assets                            | 123,643  | 128,755  | 213,761  | 207,638  | -             |
| Capital stock                           | 12,133   | 12,133   | 12,133   | 12,133   | -             |
| Shareholders' equity                    | 64,481   | 69,127   | 75,272   | 79,097   | -             |
| Net assets                              | 65,932   | 70,631   | 84,259   | 86,250   | -             |
| Equity ratio                            | 52.4%    | 54.8%    | 35.8%    | 37.7%    | -             |
| Short-term /Long-term loans payable     | 9,486    | 8,547    | 32,538   | 27,373   | -             |
| ROE                                     | 10.9%    | 9.5%     | 10.9%    | 7.6%     | -             |

## Financial Highlights (1H 6months)

|   |            |            |            |            | (Million Yen) |
|---|------------|------------|------------|------------|---------------|
|   | FY2017/3   | FY2018/3   | FY2019/3   | FY2020/3   | FY2021/3      |
|   | 1H Results    |
| Net sales                               | 109,659    | 116,582    | 115,383    | 230,630    | 188,859       |
| Gross profit                            | 15,172     | 16,218     | 16,023     | 23,771     | 21,641        |
| (Margin)                                | 13.8%      | 13.9%      | 13.9%      | 10.3%      | 11.5%         |
| SG&A                                    | 11,959     | 11,824     | 12,251     | 18,531     | 17,206        |
| (SG&A ratio)                            | 10.9%      | 10.1%      | 10.6%      | 8.0%       | 9.1%          |
| Operating income                        | 3,212      | 4,394      | 3,772      | 5,239      | 4,434         |
| (Margin)                                | 2.9%       | 3.8%       | 3.3%       | 2.3%       | 2.3%          |
| Non-operating income/loss (net)         | -167       | 309        | 277        | 306        | -96           |
| Ordinary income                         | 3,045      | 4,703      | 4,049      | 5,546      | 4,338         |
| Extraordinary income/loss(net)          | 44         | 209        | 92         | -243       | 7,787         |
| Profit attributable to owners of parent | 3,111      | 3,516      | 2,750      | 3,502      | 10,772        |
| EPS (Yen)                               | 110.11     | 128.16     | 100.25     | 127.62     | 392.30        |
| Inferium dividend (Yen)                 | 25.00      | 30.00      | 35.00      | 30.00      | 30.00         |
| Payout ratio(%)                         | -          | -          | -          | -          | -             |
| Total assets                            | 120,167    | 127,204    | 130,811    | 214,475    | 209,908       |
| Capital stock                           | 12,133     | 12,133     | 12,133     | 12,133     | 12,133        |
| Net assets                              | 61,475     | 69,006     | 73,247     | 85,466     | 96,163        |
| Equity ratio                            | 51.1%      | 54.2%      | 55.9%      | 36.2%      | 42.1%         |
| Short-term /Long-term loans payable     | 10,821     | 9,259      | 9,271      | 33,083     | 37,220        |
| ROE                                     | -          | -          | -          | -          | -             |

#### **Balance Sheet**

|  |         |         |         |         | (Million Yen) |
|--|---------|---------|---------|---------|---------------|
|  | 2017/3  | 2018/3  | 2019/3  | 2020/3  | 2020/9        |
| ASSETS                                       |         |         |         |         |               |
| Current assets                               | 102,343 | 104,069 | 182,396 | 174,331 | 172,376       |
| Cash and deposits                            | 26,423  | 30,803  | 35,003  | 43,384  | 35,554        |
| Notes and accounts receivable -trade         | 52,009  | 49,841  | 101,507 | 91,371  | 91,864        |
| Inventories                                  | 19,325  | 19,455  | 40,026  | 31,908  | 37,729        |
| Other  | 4,584   | 3,969   | 5,859   | 7,667   | 7,228         |
| Non-current assets                           | 22,300  | 24,685  | 31,364  | 33,306  | 37,532        |
| Property, plant and equipment                | 11,745  | 12,210  | 15,011  | 17,974  | 18,915        |
| Intangible assets                            | 841     | 878     | 2,206   | 2,256   | 2,660         |
| Investments and other assets                 | 9,712   | 11,595  | 14,147  | 13,075  | 15,957        |
| Total assets                                 | 124,643 | 128,755 | 213,761 | 207,638 | 209,908       |
| LIABILITIES                                  |         |         |         |         |               |
| Current liabilities                          | 50,242  | 49,707  | 121,340 | 93,655  | 85,631        |
| Notes and accounts payable -trade            | 37,553  | 36,392  | 77,884  | 70,188  | 54,605        |
| Short-term loans payable                     | 4,883   | 5,385   | 30,656  | 6,540   | 17,041        |
| Other  | 7,806   | 7,928   | 12,799  | 16,927  | 13,983        |
| Non-current liabilities                      | 8,468   | 8,416   | 8,161   | 27,732  | 28,114        |
| Long-term loans payable                      | 4,603   | 3,161   | 1,882   | 20,833  | 20,179        |
| Other  | 3,865   | 5,254   | 6,278   | 6,899   | 7,934         |
| Total liabilities                            | 58,711  | 58,123  | 129,501 | 121,388 | 113,745       |
| NET ASSETS                                   |         |         |         |         |               |
| Shareholders' equity                         | 64,481  | 69,127  | 75,272  | 79,097  | 88,770        |
| Capital stock                                | 12,133  | 12,133  | 12,133  | 12,133  | 12,133        |
| Capital surplus                              | 13,912  | 13,853  | 13,865  | 13,878  | 13,878        |
| Retained earnings                            | 40,476  | 45,183  | 51,297  | 55,091  | 64,764        |
| Treasury shares                              | -2,040  | -2,042  | -2,024  | -2,005  | -2,006        |
| Total accumulated other comprehensive income | 1,391   | 1,428   | 1,332   | -812    | -498          |
| Non-controlling interests                    | 59      | 75      | 7,654   | 7,965   | 7,891         |
| Total net assets                             | 65,932  | 70,631  | 84,259  | 86,250  | 96,163        |
| Total liabilities and net assets             | 124,643 | 128,755 | 213,761 | 207,638 | 209,908       |

#### Financial Highlights by Business Segment (Full Year/1H)

|   |   |  |   |  |   |   |   |   |  |   | (Million Yen)   |
|---|---|--|---|--|---|---|---|---|--|---|---|
|   |   | FY20   | 17/3  | FY20   | )18/3   | FY20  | )19/3   | FY20  | )20/3  | FY20  | 21/3  |
|   |   | Results  | Composition   | Results  | Composition   | Results   | Composition   | Results   | Composition  | Forecasts   | Composition   |
| Electronic                              | Net sales   | 171,227  | 75.4%   | 172,248  | 73.0%   | 225,598   | 77.1%   | 377,587   | 85.1%  | _   | _   |
| components                              | Segment income  | 4,917  | 71.5%   | 5,312  | 65.4%   | 4,761   | 62.9%   | 7,503   | 75.0%  | _   | _   |
| components                              | Margin  | 2.9%   |   | 3.1%   |   | 2.1%  |   | 2.0%  |  | _   |   |
| Information                             | Net sales   | 42,547   | 18.7%   | 47,582   | 20.2%   | 44,344  | 15.1%   | 43,466  | 9.8%   | _   | _   |
| equipment                               | Segment income  | 1,491  | 21.7%   | 2,202  | 27.1%   | 1,906   | 25.2%   | 1,707   | 17.1%  | _   | _   |
| equipment                               | Margin  | 3.5%   |   | 4.6%   |   | 4.3%  |   | 3.9%  |  | _   |   |
|   | Net sales   | 3,159  | 1.4%  | 2,568  | 1.1%  | 2,876   | 1.0%  | 2,778   | 0.6%   | _   | _   |
| Software                                | Segment income  | 528  | 7.7%  | 172  | 2.1%  | 247   | 3.3%  | 236   | 2.4%   | _   | _   |
|   | Margin  | 16.7%  |   | 6.7%   |   | 8.6%  |   | 8.5%  |  | _   |   |
| _                                       | Net sales   | 10,274   | 4.5%  | 13,522   | 5.7%  | 19,959  | 6.8%  | 19,781  | 4.5%   | _   | _   |
| Others                                  | Segment income  | -212   | -3.1%   | 308  | 3.8%  | 490   | 6.5%  | 452   | 4.5%   | _   | _   |
|   | Margin  | -2.1%  |   | 2.3%   |   | 2.5%  |   | 2.3%  |  | _   |   |
|   | Net sales   | 227,209  | 100.0%  | 235,921  | 100.0%  | 292,779   | 100.0%  | 443,615   | 100.0%   | 410,000   | 100.0%  |
| Total                                   | Operating income  | 6,879  | 100.0%  | 8,119  | 100.0%  | 7,570   | 100.0%  | 10,014  | 100.0%   | 7,500   | 100.0%  |
|   | Margin  | 3.0%   |   | 3.4%   |   | 2.6%  |   | 2.3%  |  | 1.8%  |   |
|   |   |  |   |  |   |   |   |   |  |   |   |
|   |   | FY20   | 17/3  | FY20   | )18/3   | FY20  | )19/3   | FY20  | )20/3  | FY20  | 21/3  |
|   |   |  | •   |  | -   |   | •   |   | )20/3<br>Composition   |   | •   |
| Electronic                              | Net sales   |  | •   |  | -   |   | •   |   | •  |   | •   |
| Electronic                              | Net sales<br>Segment income   | 1H Results   | Composition   | 1H Results   | Composition   | 1H Results  | Composition   | 1H Results  | Composition  | 1H Results  | Composition   |
| Electronic<br>components                |   | 1H Results<br>82,784   | 75.5%<br>73.7%  | 1H Results<br>85,918   | Composition<br>73.7%<br>65.8%   | 1H Results<br>83,455  | 72.3%<br>65.6%  | 1H Results<br>199,818   | Composition<br>86.6%<br>80.9%  | 1H Results<br>156,887   | Composition<br>83.0%<br>69.5%   |
| components                              | Segment income  | 1H Results<br>82,784<br>2,366<br>2.9%<br>20,524  | Composition 75.5% 73.7% 18.7%                                   | 1H Results<br>85,918<br>2,893  | Composition 73.7% 65.8% 20.1%   | 1H Results<br>83,455<br>2,474   | Composition 72.3% 65.6% 18.3%   | 1H Results<br>199,818<br>4,238  | Composition 86.6% 80.9%  | 1H Results<br>156,887<br>3,083  | Composition<br>83.0%<br>69.5%   |
| components<br>Information               | Segment income<br>Margin  | 1H Results<br>82,784<br>2,366<br>2.9%  | 75.5%<br>73.7%  | 1H Results<br>85,918<br>2,893<br>3.4%  | Composition<br>73.7%<br>65.8%   | 1H Results<br>83,455<br>2,474<br>3.0%   | 72.3%<br>65.6%  | 1H Results<br>199,818<br>4,238<br>2.1%  | Composition<br>86.6%<br>80.9%  | 1H Results<br>156,887<br>3,083<br>2.0%<br>23,192<br>1,160   | Composition<br>83.0%<br>69.5%   |
| components                              | Segment income<br>Margin<br>Net sales   | 1H Results<br>82,784<br>2,366<br>2.9%<br>20,524<br>539<br>2.6%                             | Composition<br>75.5%<br>73.7%<br>18.7%<br>16.8%                 | 1H Results<br>85,918<br>2,893<br>3.4%<br>23,446<br>1,116<br>4.8%                           | Composition<br>73.7%<br>65.8%<br>20.1%<br>25.4%                       | 1H Results<br>83,455<br>2,474<br>3.0%<br>21,143   | 72.3%<br>65.6%<br>18.3%<br>22.9%                                      | 1H Results<br>199,818<br>4,238<br>2.1%<br>19,968<br>618<br>3.1%                                 | 86.6%<br>80.9%<br>8.7%<br>11.8%  | 1H Results<br>156,887<br>3,083<br>2.0%<br>23,192<br>1,160<br>5.0%                                       | Composition<br>83.0%<br>69.5%<br>12.3%<br>26.2%                                 |
| components Information equipment        | Segment income<br>Margin<br>Net sales<br>Segment income   | 1H Results<br>82,784<br>2,366<br>2.9%<br>20,524<br>539<br>2.6%<br>1,442                    | Composition<br>75.5%<br>73.7%<br>18.7%<br>16.8%                 | 1H Results<br>85,918<br>2,893<br>3.4%<br>23,446<br>1,116<br>4.8%<br>1,142                  | Composition<br>73.7%<br>65.8%<br>20.1%<br>25.4%                       | 1H Results<br>83,455<br>2,474<br>3.0%<br>21,143<br>864<br>4.1%<br>1,404                   | Composition<br>72.3%<br>65.6%<br>18.3%<br>22.9%                       | 1H Results<br>199,818<br>4,238<br>2.1%<br>19,968<br>618<br>3.1%<br>1,332                        | 86.6%<br>80.9%<br>8.7%<br>11.8%  | 1H Results<br>156,887<br>3,083<br>2.0%<br>23,192<br>1,160   | Composition<br>83.0%<br>69.5%   |
| components<br>Information               | Segment income<br>Margin<br>Net sales<br>Segment income<br>Margin   | 1H Results<br>82,784<br>2,366<br>2.9%<br>20,524<br>539<br>2.6%<br>1,442<br>307             | Composition<br>75.5%<br>73.7%<br>18.7%<br>16.8%                 | 1H Results<br>85,918<br>2,893<br>3.4%<br>23,446<br>1,116<br>4.8%<br>1,142<br>111           | Composition<br>73.7%<br>65.8%<br>20.1%<br>25.4%<br>1.0%<br>2.5%       | 1H Results<br>83,455<br>2,474<br>3.0%<br>21,143<br>864<br>4.1%<br>1,404<br>143            | Composition<br>72.3%<br>65.6%<br>18.3%<br>22.9%<br>1.2%<br>3.8%       | 1H Results<br>199,818<br>4,238<br>2.1%<br>19,968<br>618<br>3.1%<br>1,332<br>46                  | 86.6%<br>80.9%<br>8.7%<br>11.8%<br>0.6%<br>0.9%  | 1H Results<br>156,887<br>3,083<br>2.0%<br>23,192<br>1,160<br>5.0%<br>1,274<br>86                        | Composition<br>83.0%<br>69.5%<br>12.3%<br>26.2%                                 |
| components Information equipment        | Segment income Margin Net sales Segment income Margin Net sales   | 1H Results<br>82,784<br>2,366<br>2.9%<br>20,524<br>539<br>2.6%<br>1,442<br>307<br>21.3%    | Composition<br>75.5%<br>73.7%<br>18.7%<br>16.8%<br>1.3%<br>9.6% | 1H Results<br>85,918<br>2,893<br>3.4%<br>23,446<br>1,116<br>4.8%<br>1,142<br>111<br>9.7%   | Composition<br>73.7%<br>65.8%<br>20.1%<br>25.4%<br>1.0%<br>2.5%       | 1H Results 83,455 2,474 3.0% 21,143 864 4.1% 1,404 143 10.2%                              | Composition<br>72.3%<br>65.6%<br>18.3%<br>22.9%<br>1.2%<br>3.8%       | 1H Results<br>199,818<br>4,238<br>2.1%<br>19,968<br>618<br>3.1%<br>1,332<br>46<br>3.5%          | 86.6%<br>80.9%<br>8.7%<br>11.8%<br>0.6%<br>0.9%  | 1H Results<br>156,887<br>3,083<br>2.0%<br>23,192<br>1,160<br>5.0%<br>1,274<br>86<br>6.8%                | Composition<br>83.0%<br>69.5%<br>12.3%<br>26.2%<br>0.7%<br>1.9%                 |
| Information equipment  Software         | Segment income Margin Net sales Segment income Margin Net sales Segment income  | 1H Results 82,784 2,366 2.9% 20,524 539 2.6% 1,442 307 21.3% 4,909                         | Composition<br>75.5%<br>73.7%<br>18.7%<br>16.8%<br>1.3%<br>9.6% | 1H Results 85,918 2,893 3.4% 23,446 1,116 4.8% 1,142 111 9.7% 6,075                        | Composition 73.7% 65.8% 20.1% 25.4% 1.0% 2.5%                         | 1H Results 83,455 2,474 3.0% 21,143 864 4.1% 1,404 143 10.2% 9,379                        | Composition 72.3% 65.6% 18.3% 22.9% 1.2% 3.8% 8.1%                    | 1H Results<br>199,818<br>4,238<br>2.1%<br>19,968<br>618<br>3.1%<br>1,332<br>46<br>3.5%<br>9,510 | Composition<br>86.6%<br>80.9%<br>8.7%<br>11.8%<br>0.6%<br>0.9%<br>4.1%                             | 1H Results<br>156,887<br>3,083<br>2.0%<br>23,192<br>1,160<br>5.0%<br>1,274<br>86<br>6.8%<br>7,505       | Composition<br>83.0%<br>69.5%<br>12.3%<br>26.2%<br>0.7%<br>1.9%                 |
| components Information equipment        | Segment income Margin Net sales Segment income Margin Net sales Segment income Margin   | 1H Results 82,784 2,366 2,9% 20,524 539 2.6% 1,442 307 21.3% 4,909 -57                     | Composition<br>75.5%<br>73.7%<br>18.7%<br>16.8%<br>1.3%<br>9.6% | 1H Results 85,918 2,893 3.4% 23,446 1,116 4.8% 1,142 111 9.7% 6,075 198                    | Composition<br>73.7%<br>65.8%<br>20.1%<br>25.4%<br>1.0%<br>2.5%       | 1H Results 83,455 2,474 3.0% 21,143 864 4.1% 1,404 143 10.2% 9,379 216                    | Composition 72.3% 65.6% 18.3% 22.9% 1.2% 3.8% 8.1% 5.7%               | 1H Results 199,818 4,238 2.1% 19,968 618 3.1% 1,332 46 3.5% 9,510 259                           | Composition<br>86.6%<br>80.9%<br>8.7%<br>11.8%<br>0.6%<br>0.9%<br>4.1%<br>4.9%                     | 1H Results<br>156,887<br>3,083<br>2.0%<br>23,192<br>1,160<br>5.0%<br>1,274<br>86<br>6.8%<br>7,505<br>36 | Composition<br>83.0%<br>69.5%<br>12.3%<br>26.2%<br>0.7%<br>1.9%                 |
| Information equipment  Software         | Segment income Margin Net sales                                 | 1H Results 82,784 2,366 2,9% 20,524 539 2.6% 1,442 307 21.3% 4,909 -57 -1.2%               | Composition 75.5% 73.7% 18.7% 16.8% 1.3% 9.6% 4.5% -1.8%        | 1H Results 85,918 2,893 3.4% 23,446 1,116 4.8% 1,142 111 9.7% 6,075 198 3.3%               | Composition 73.7% 65.8% 20.1% 25.4% 1.0% 2.5% 5.2% 4.5%               | 1H Results 83,455 2,474 3.0% 21,143 864 4.1% 1,404 143 10.2% 9,379 216 2.3%               | Composition 72.3% 65.6% 18.3% 22.9% 1.2% 3.8% 8.1% 5.7%               | 1H Results 199,818 4,238 2.1% 19,968 618 3.1% 1,332 46 3.5% 9,510 259 2.7%                      | Composition<br>86.6%<br>80.9%<br>8.7%<br>11.8%<br>0.6%<br>0.9%<br>4.1%<br>4.9%                     | 1H Results 156,887 3,083 2.0% 23,192 1,160 5.0% 1,274 86 6.8% 7,505 36 0.5%                             | Composition<br>83.0%<br>69.5%<br>12.3%<br>26.2%<br>0.7%<br>1.9%<br>4.0%<br>0.8% |
| Information equipment  Software  Others | Segment income Margin Net sales | 1H Results 82,784 2,366 2,9% 20,524 539 2.6% 1,442 307 21.3% 4,909 -57 -1.2% 109,659       | Composition 75.5% 73.7% 18.7% 16.8% 1.3% 9.6% 4.5% -1.8%        | 1H Results 85,918 2,893 3.4% 23,446 1,116 4.8% 1,142 111 9.7% 6,075 198 3.3% 116,582       | Composition 73.7% 65.8% 20.1% 25.4% 1.0% 2.5% 5.2% 4.5%               | 1H Results 83,455 2,474 3.0% 21,143 864 4.1% 1,404 143 10.2% 9,379 216 2.3% 115,383       | Composition 72.3% 65.6% 18.3% 22.9% 1.2% 3.8% 8.1% 5.7%               | 1H Results 199,818 4,238 2.1% 19,968 618 3.1% 1,332 46 3.5% 9,510 259 2.7% 230,630              | Composition<br>86.6%<br>80.9%<br>8.7%<br>11.8%<br>0.6%<br>0.9%<br>4.1%<br>4.9%                     | 1H Results 156,887 3,083 2.0% 23,192 1,160 5.0% 1,274 86 6.8% 7,505 36 0.5% 188,859                     | Composition<br>83.0%<br>69.5%<br>12.3%<br>26.2%<br>0.7%<br>1.9%<br>4.0%<br>0.8% |
| Information equipment  Software         | Segment income Margin Net sales Segment income Margin           | 1H Results 82,784 2,366 2,9% 20,524 539 2,6% 1,442 307 21.3% 4,909 -57 -1.2% 109,659 3,212 | Composition 75.5% 73.7% 18.7% 16.8% 1.3% 9.6% 4.5% -1.8%        | 1H Results 85,918 2,893 3.4% 23,446 1,116 4.8% 1,142 111 9.7% 6,075 198 3.3% 116,582 4,394 | Composition 73.7% 65.8% 20.1% 25.4% 1.0% 2.5% 5.2% 4.5% 100.0% 100.0% | 1H Results 83,455 2,474 3.0% 21,143 864 4.1% 1,404 143 10.2% 9,379 216 2.3% 115,383 3,772 | Composition 72.3% 65.6% 18.3% 22.9% 1.2% 3.8% 8.1% 5.7% 100.0% 100.0% | 1H Results 199,818 4,238 2.1% 19,968 618 3.1% 1,332 46 3.5% 9,510 259 2.7% 230,630 5,239        | Composition<br>86.6%<br>80.9%<br>8.7%<br>11.8%<br>0.6%<br>0.9%<br>4.1%<br>4.9%<br>100.0%<br>100.0% | 1H Results 156,887 3,083 2.0% 23,192 1,160 5.0% 1,274 86 6.8% 7,505 36 0.5% 188,859 4,434               | Composition<br>83.0%<br>69.5%<br>12.3%<br>26.2%<br>0.7%<br>1.9%<br>4.0%<br>0.8% |
| Information equipment  Software  Others | Segment income Margin Net sales | 1H Results 82,784 2,366 2,9% 20,524 539 2.6% 1,442 307 21.3% 4,909 -57 -1.2% 109,659       | Composition 75.5% 73.7% 18.7% 16.8% 1.3% 9.6% 4.5% -1.8%        | 1H Results 85,918 2,893 3.4% 23,446 1,116 4.8% 1,142 111 9.7% 6,075 198 3.3% 116,582       | Composition 73.7% 65.8% 20.1% 25.4% 1.0% 2.5% 5.2% 4.5% 100.0% 100.0% | 1H Results 83,455 2,474 3.0% 21,143 864 4.1% 1,404 143 10.2% 9,379 216 2.3% 115,383       | Composition 72.3% 65.6% 18.3% 22.9% 1.2% 3.8% 8.1% 5.7% 100.0% 100.0% | 1H Results 199,818 4,238 2.1% 19,968 618 3.1% 1,332 46 3.5% 9,510 259 2.7% 230,630              | Composition<br>86.6%<br>80.9%<br>8.7%<br>11.8%<br>0.6%<br>0.9%<br>4.1%<br>4.9%<br>100.0%<br>100.0% | 1H Results 156,887 3,083 2.0% 23,192 1,160 5.0% 1,274 86 6.8% 7,505 36 0.5% 188,859                     | Composition<br>83.0%<br>69.5%<br>12.3%<br>26.2%<br>0.7%<br>1.9%<br>4.0%<br>0.8% |

[Electronic components]

Development, manufacture and sale of semiconductors, general electronic components and other products, the electronics manufacturing service (EMS), and other activities

[Information equipment]
[Software]

[Others]

Sales of PCs, PC peripherals, home electric appliances, photograph and imaging products, original brand products, and other products Production of computer graphics, planning and development of amusement products, and other activities

Repair and supports for electronics equipment, manufacture and sales of amusement equipment, and sales of sports goods, and other activities

Note: "Segment income" shows unadjusted figures for each business segment and adjusted figures for the total.

### Net Sales by Product (Full Year/1H)

(Million Yen)

|                          | FY2017/3 |             | FY2018/3 |             | FY201   | FY2019/3    |         | FY2020/3    |           | FY2021/3    |     |
|--------------------------|----------|-------------|----------|-------------|---------|-------------|---------|-------------|-----------|-------------|-----|
|                          | Results  | Composition | Results  | Composition | Results | Composition | Results | Composition | Forecasts | Composition | YoY |
| Information<br>equipment | 48,947   | 21.5%       | 53,711   | 22.8%       | 51,019  | 17.4%       | 51,452  | 11.6%       | _         | - –         | _   |
| EMS                      | 81,867   | 36.0%       | 83,848   | 35.5%       | 89,481  | 30.6%       | 93,340  | 21.0%       | _         | - –         |     |
| Semiconductors           | 41,453   | 18.2%       | 43,309   | 18.4%       | 87,898  | 30.1%       | 214,075 | 48.3%       | _         |             | _   |
| General<br>electronic    | 26,917   | 11.8%       | 31,938   | 13.5%       | 33,811  | 11.5%       | 40,826  | 9.2%        | _         |             | _   |
| Others                   | 28,024   | 12.3%       | 23,114   | 9.8%        | 30,568  | 10.4%       | 43,920  | 9.9%        | _         | - –         | _   |
| Total                    | 227,209  | 100.0%      | 235,921  | 100.0%      | 292,779 | 100.0%      | 443,615 | 100.0%      | 410,000   | 100.0%      |     |

|                           | FY2017/3   |             | FY2018/3   |             | FY2019/3   |             | FY2020/3   |             | FY2021/3   |             |        |
|---------------------------|------------|-------------|------------|-------------|------------|-------------|------------|-------------|------------|-------------|--------|
|                           | 1H Results | Composition | YoY    |
| Intormation<br>_eauipment | 23,457     | 21.4%       | 26,521     | 22.7%       | 24,311     | 21.1%       | 24,367     | 10.6%       | 27,515     | 14.6%       | 12.9%  |
| EMS                       | 39,569     | 36.1%       | 42,255     | 36.2%       | 43,031     | 37.3%       | 46,945     | 20.3%       | 42,940     | 22.7%       | -8.5%  |
| Semiconductors            | 20,514     | 18.7%       | 21,902     | 18.8%       | 18,874     | 16.4%       | 115,244    | 50.0%       | 66,616     | 35.3%       | -42.2% |
| General<br>electronic     | 12,181     | 11.1%       | 14,677     | 12.6%       | 15,973     | 13.8%       | 21,307     | 9.2%        | 31,585     | 16.7%       | 48.2%  |
| Others                    | 13,936     | 12.7%       | 11,226     | 9.6%        | 13,192     | 11.4%       | 22,764     | 9.9%        | 20,201     | 10.7%       | -11.3% |
| Total                     | 109,659    | 100.0%      | 116,582    | 100.0%      | 115,383    | 100.0%      | 230,630    | 100.0%      | 188,859    | 100.0%      | -18.1% |

#### SG&A

|                                |          |          |          |          | (Mi       | llion Yen)   |
|--------------------------------|----------|----------|----------|----------|-----------|--------------|
|                                | FY2017/3 | FY2018/3 | FY2019/3 | FY2020/3 | FY2021/3  | Percentage   |
|                                | Results  | Results  | Results  | Results  | Forecasts | of net sales |
| Net sales                      | 227,209  | 235,921  | 292,779  | 443,615  | 410,000   | 100.0%       |
| Gross profit                   | 31,225   | 32,498   | 35,546   | 47,016   | -         | _            |
| SG&A                           | 24,346   | 24,379   | 27,976   | 37,001   | -         | -            |
| of which) Personnel expenses*  | 14,632   | 14,531   | 16,245   | 22,021   | -         | -            |
| Packing and freightage expense | 2,278    | 2,390    | 2,749    | 3,528    | -         | -            |
| R&D expenses                   | 186      | 81       | 103      | 185      | -         | _            |
| Operating income               | 6,879    | 8,119    | 7,570    | 10,014   | 7,500     | 1.8%         |
| Number of employees            | 5,216    | 5,427    | 6,627    | 6,731    | -         | _            |

<sup>\*</sup> Personnel expenses: Directors' compensations, Employees' bonuses and salaries, Retirement payments, Legal welfare expenses.

|                                | FY2017/3<br>1H Results | FY2018/3<br>1H Results | FY2019/3<br>1H Results | FY2020/3<br>1H Results | FY2021/3<br>1H Results | Percentage of net sales |
|--------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------------|
| Net sales                      | 109,659                | 116,582                | 115,383                | 230,630                | 188,859                | 100.0%                  |
| Gross profit                   | 15,172                 | 16,218                 | 16,023                 | 23,771                 | 21,641                 | 11.5%                   |
| SG&A                           | 11,959                 | 11,824                 | 12,251                 | 18,531                 | 17,206                 | 9.1%                    |
| of which) Personnel expenses*  | 7,145                  | 6,988                  | 7,023                  | 10,694                 | 10,645                 | 5.6%                    |
| Packing and freightage expense | 1,113                  | 1,189                  | 1,204                  | 1,908                  | 1,637                  | 0.9%                    |
| R&D expenses                   | 117                    | 40                     | 21                     | 106                    | 93                     | 0.0%                    |
| Operating income               | 3,212                  | 4,394                  | 3,772                  | 5,239                  | 4,434                  | 2.3%                    |
| Number of employees            | 4,979                  | 5,198                  | 5,402                  | 6,482                  | 7,041                  | -                       |

<sup>\*</sup> Personnel expenses: Directors' compensations, Employees' bonuses and salaries, Retirement payments, Legal welfare expenses.

#### Cash Flows

|   |          |          |          |          | (Million Yen) |
|---|----------|----------|----------|----------|---------------|
|   | FY2017/3 | FY2018/3 | FY2019/3 | FY2020/3 | FY2021/3      |
|   | Results  | Results  | Results  | Results  | 1H Results    |
| Cash flows from operating activities                        | 10,746   | 10,077   | -1,547   | 22,406   | -7,017        |
| Cash flows from investing activities                        | -258     | -4,173   | -6,860   | -3,651   | -2,996        |
| Free Cash Flow  | 10,487   | 5,904    | -8,408   | 18,754   | -10,013       |
| Cash flows from financing activities                        | -6,118   | -2,811   | 11,684   | -7,544   | -855          |
| Effect of exchange rate change on cash and cash equivalents | -227     | -234     | 75       | -748     | -236          |
| Net increase (decrease) in cash and cash equivalents        | 4,141    | 2,857    | 3,352    | 10,461   | -11,105       |
| Cash and cash equivalents at beginning of period            | d 21,879 | 26,021   | 28,879   | 32,231   | 42,693        |
| Cash and cash equivalents at end of period                  | 26,021   | 28,879   | 32,231   | 42,693   | 31,588        |
|   |          |          |          |          |               |
| Capital expenditures/Investment and loans                   | 1,464    | 4,520    | 6,712    | 6,133    | 125           |
| Depreciation  | 1,452    | 1,481    | 1,740    | 2,754    | 1,505         |

Note: "Capital expenditures/Investment and loans" includes purchase of property, plant and equipment, intangible assets, and investment securities, as well as Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation.