

FY2026/March Q3 (April-December) Earnings Presentation

KAGA ELECTRONICS CO., LTD.

TSE Prime Market 8154

February 12, 2026



JPX-NIKKEI 400

2023 - 2025



JPX-NIKKEI Mid Small

2021 - 2025

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Summary of Financial Results for FY2026/3 Q3

Results for FY2026/3 Q3 (Apr. – Dec.)

(billion yen)	Net Sales	Operating income	Net income
Q3 Results	445.4	19.4	24.3
YoY	+49.2 (+12.4%)	+1.3 (+7.7%)	+11.5 (+91.2%)
<ul style="list-style-type: none"> Net sales and income at all levels of profit, through profit attributable to owners of parent, increased year on year. Net sales : Electronic components (EMS business), information equipment (PC and software product sales), and others (amusement equipment sales) businesses all delivered robust performance. The consolidation of Kyoei Sangyo commenced from Q2 (Jul.–Sep.). Operating income : Higher gross profit, driven by increased net sales and an improved gross profit margin from a better sales mix, led to year-on-year growth. Net income : Around 7.6 billion yen gain on bargain purchase was recognized upon the consolidation of Kyoei Sangyo. 			

FY2026/3 earnings forecasts

(billion yen)	Net Sales	Operating income	Net income
Revised forecasts	620.0	27.0	28.5
vs. previous forecasts	+25.0 (+4.2%)	+1.5 (+5.9%)	+2.5 (+9.6%)
YoY	+72.2 (+13.2%)	+3.3 (+14.4%)	+11.4 (+66.8%)
<ul style="list-style-type: none"> Reflecting steady progress through Q3 and recent spot demand, we have revised the forecast upward for the third time this fiscal year We have begun responding to the tight supply-demand situation for some semiconductor products, and this revision reflects only the figures finalized in January sales 			

Shareholder Return

- Following the earnings revision, the year-end dividend has been increased by 10 yen to 70 yen, bringing the annual dividend to 130 yen per share (up 20 yen from the dividend paid in the previous fiscal year)**
 *A two-for-one stock split was executed in Oct. 2024. Up 20 yen from the previous fiscal year is calculated after adjustment for the stock split.

Financial Highlights for FY2026/3 Q3

(million yen)	FY2025/3	Q3 Results (Apr. - Dec.)		YoY	Forecasts (Announced on Nov. 6, 2025)			
		Composition Ratio	FY2026/3		Composition Ratio	FY2026/3	Composition Ratio	Progress rate
Net Sales	396,243	100.0%	445,475	100.0%	12.4%	595,000	100.0%	74.9%
Gross Profit	52,190	13.2%	59,961	13.5%	14.9%	—	—	—
SG&A	34,134	8.6%	40,511	9.1%	18.7%	—	—	—
Operating income	18,056	4.6%	19,449	4.4%	7.7%	25,500	4.3%	76.3%
Ordinary income	18,379	4.6%	20,766	4.7%	13.0%	25,500	4.3%	81.4%
Profit attributable to owners of parent	12,714	3.2%	24,308	5.5%	91.2%	26,000	4.4%	93.5%
EPS (yen)	241.97	—	485.11	—	100.5%	524.78	—	—
Exchange rate	yen / US\$	152.57	—	148.74	—	140.00	—	—

- Note: 1. The effect of exchange rates on the conversion into yen is approximately -4,046 million yen on net sales and -74 million yen on operating income.
2. The Company conducted a two-for-one stock split of its common stock effective Oct. 1, 2024. EPS for the previous fiscal year is calculated on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

Results for FY2026/3 Q3 by Business Segment

(million yen)		Q3 Results (Apr. - Dec.)			YoY	Forecasts (Announced on Nov. 6, 2025)		
		FY2025/3	profit margin	FY2026/3	profit margin	FY2026/3	profit margin	Progress rate
Electronic Component	Net sales	346,212		383,892	10.9%	516,500		74.3%
	Segment income	13,568	3.9%	13,768	3.6%	18,500	3.6%	74.4%
Information Equipment	Net sales	26,953		33,652	24.9%	45,000		74.8%
	Segment income	1,953	7.2%	2,499	7.4%	3,500	7.8%	71.4%
Software	Net sales	2,070		2,525	22.0%	3,500		72.2%
	Segment income	308	14.9%	233	9.3%	500	14.3%	46.8%
Others	Net sales	21,006		25,404	20.9%	30,000		84.7%
	Segment income	2,097	10.0%	2,747	10.8%	3,000	10.0%	91.6%
Total	Net sales	396,243		445,475	12.4%	595,000		74.9%
	Segment income	18,056	4.6%	19,449	4.4%	25,500	4.3%	76.3%

Note: Figures of each segment income are not inter-segment adjusted.
Total amount is inter-segment adjusted (operating income).

Results for FY2026/3 Q3 by Company

(million yen)		Q3 Results (Apr. - Dec.)			YoY	
		FY2025/3	Composition Ratio	FY2026/3	Composition Ratio	
Kaga Electronics	Net sales	228,980	100.0%	254,117	100.0%	11.0%
	Gross Profit	36,362	15.9%	40,194	15.8%	10.5%
	Operating income	15,295	6.7%	16,517	6.5%	8.0%
Kaga FEI	Net sales	145,563	100.0%	146,722	100.0%	0.8%
	Gross Profit	13,118	9.0%	13,532	9.2%	3.2%
	Operating income	1,473	1.0%	1,880	1.3%	27.6%
Excel	Net sales	21,699	100.0%	19,108	100.0%	-11.9%
	Gross Profit	2,677	12.3%	2,483	13.0%	-7.2%
	Operating income	1,120	5.2%	977	5.1%	-12.7%
Kyoei Sangyo	Net sales	—	—	25,526	100.0%	—
	Gross Profit	—	—	3,811	14.9%	—
	Operating income	—	—	18	0.1%	—
Total	Net sales	396,243	100.0%	445,475	100.0%	12.4%
	Gross Profit	52,190	13.2%	59,961	13.5%	14.9%
	Operating income	18,056	4.6%	19,449	4.4%	7.7%

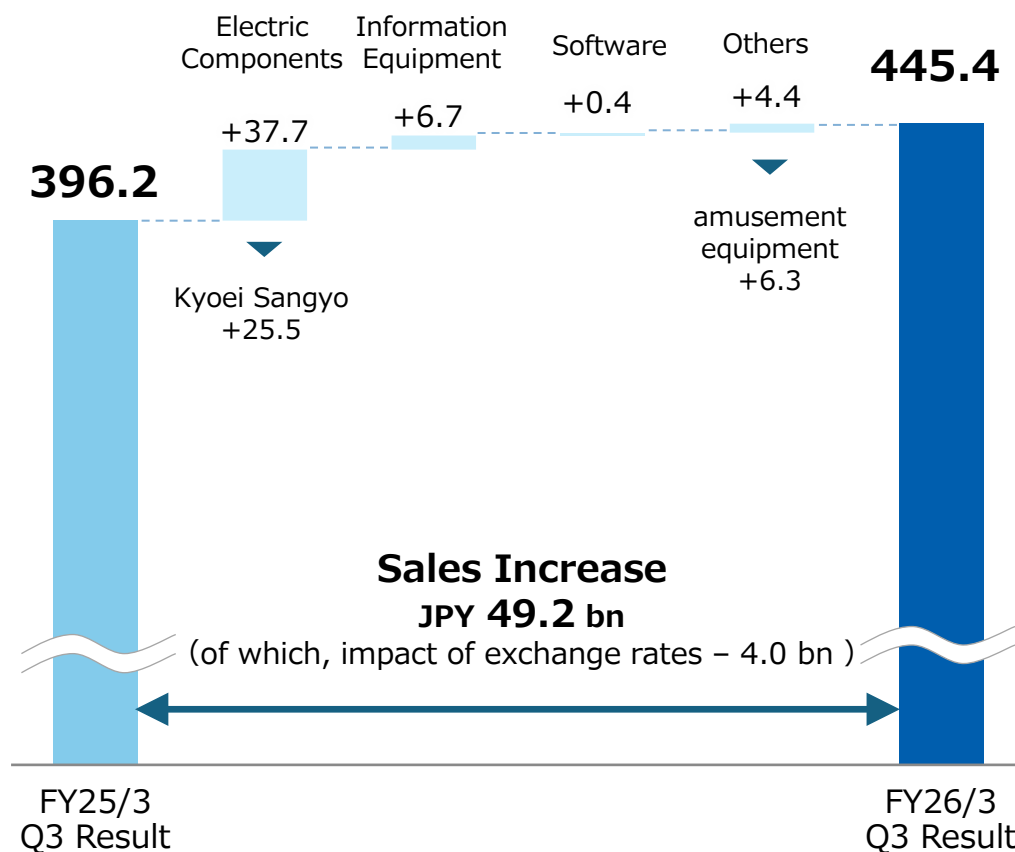
Note : 1. With respect to gross profit and operating income, figures presented above are before consolidation adjustments between the four companies.

2. Kyoei Sangyo became a consolidated subsidiary effective Jul. 18, 2025.

Analysis of Net Sales/Operating Income Changes by Item

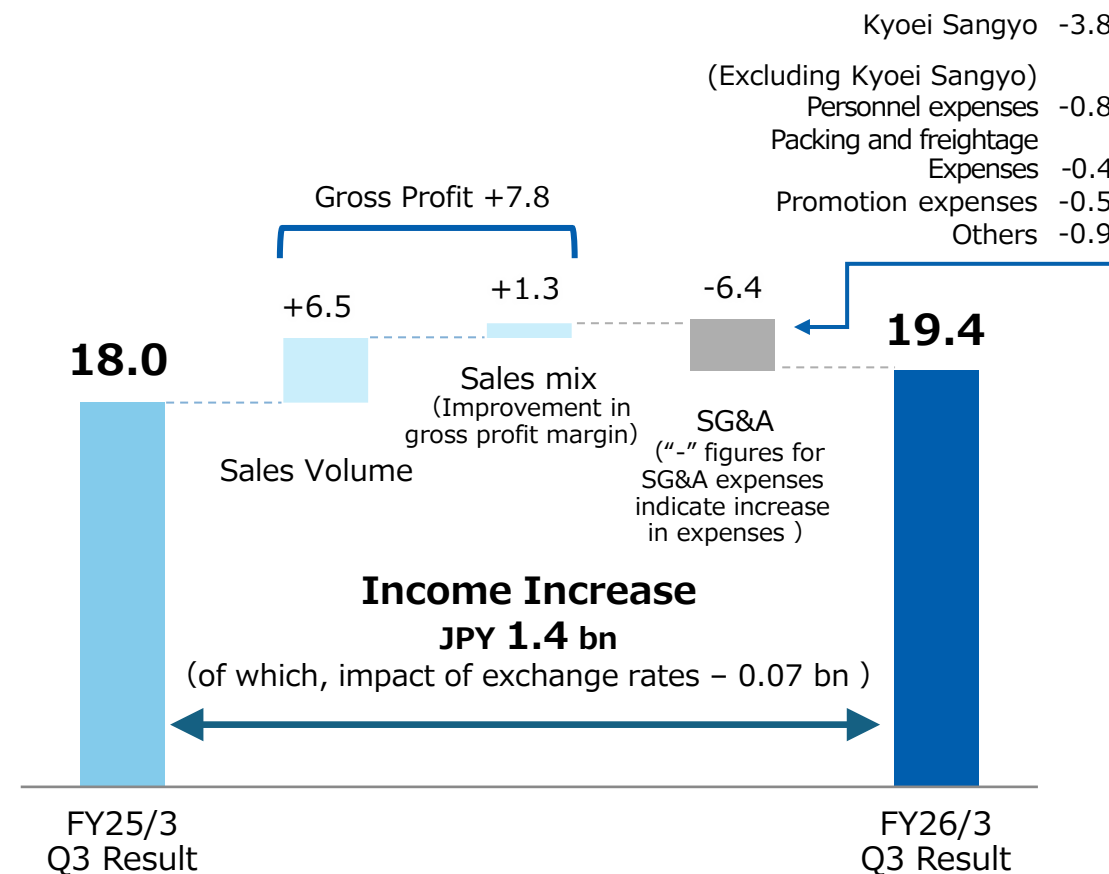
Net sales

(billion yen)



Operating income

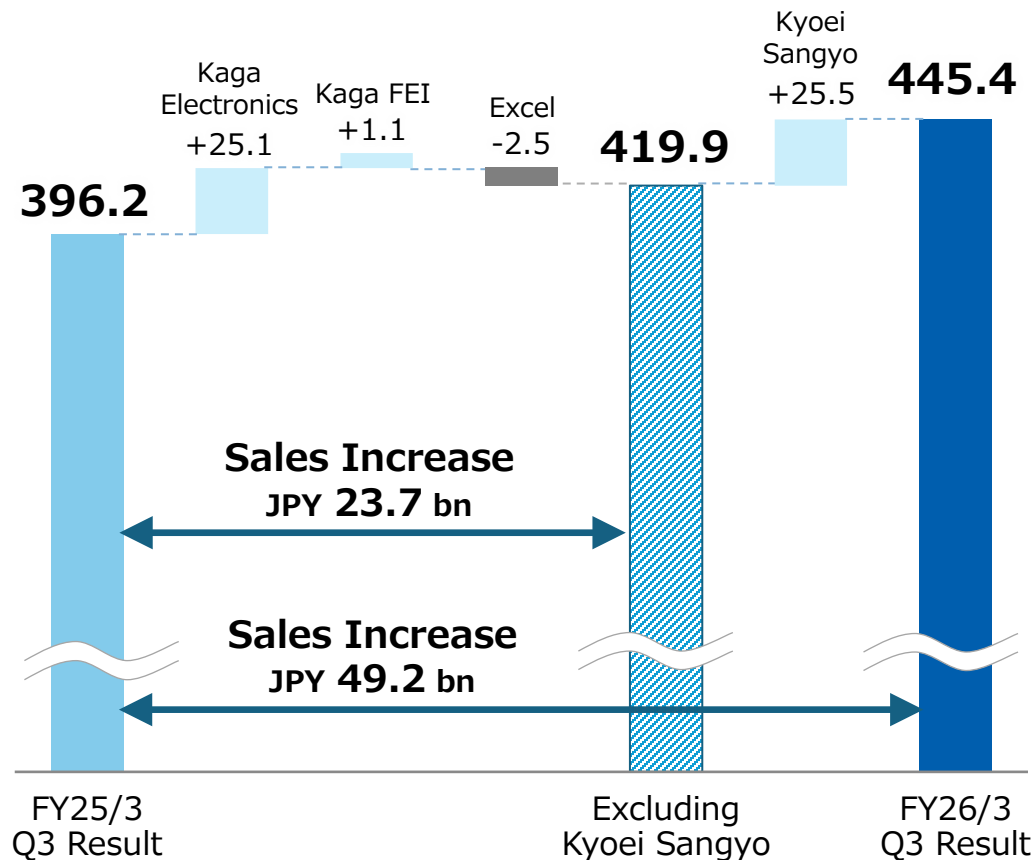
(billion yen)



Analysis of Net Sales/Operating Income Changes by Company

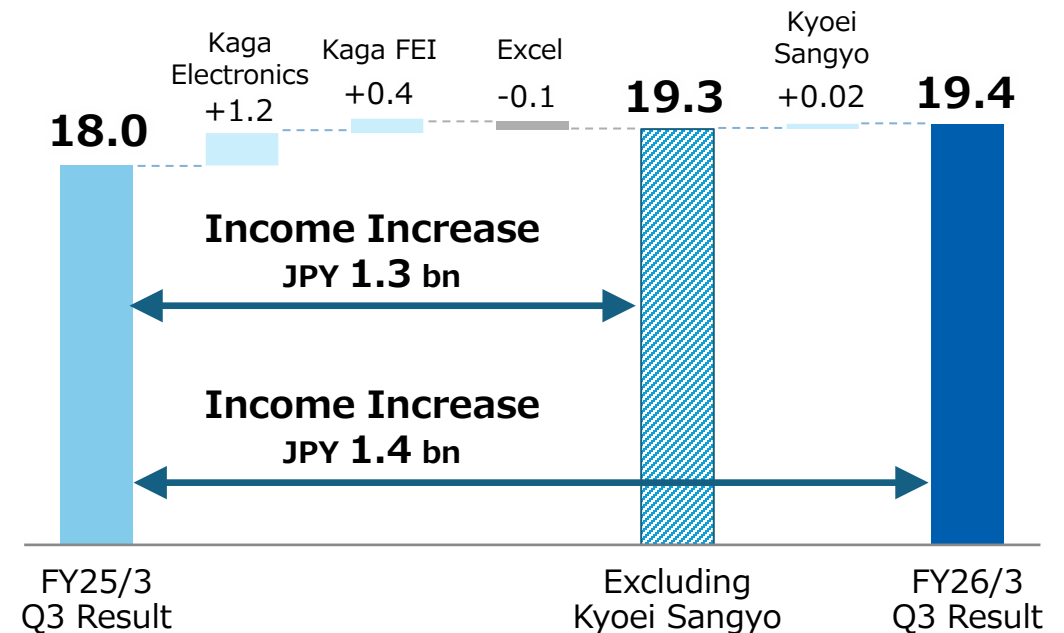
Net sales

(billion yen)



Operating income

(billion yen)



Note : With respect to gross profit and operating income, figures presented above are before consolidation adjustments between the four companies.

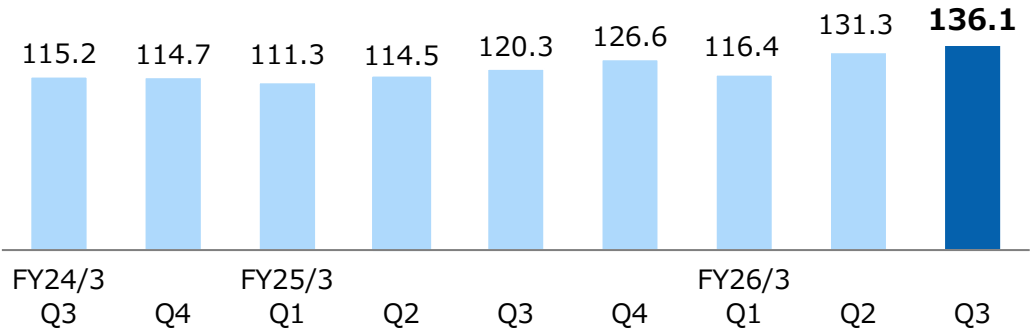
FY2026/3 Q3: Electronic Component Segment

Q3 Results
(Apr. - Dec.)

(million yen)	FY2025/3	FY2026/3	YoY	
Net Sales	346,212	383,892	+37,679	10.9%
Segment income	13,568	13,768	+199	1.5%
Profit margin	3.9%	3.6%	-0.3pt	

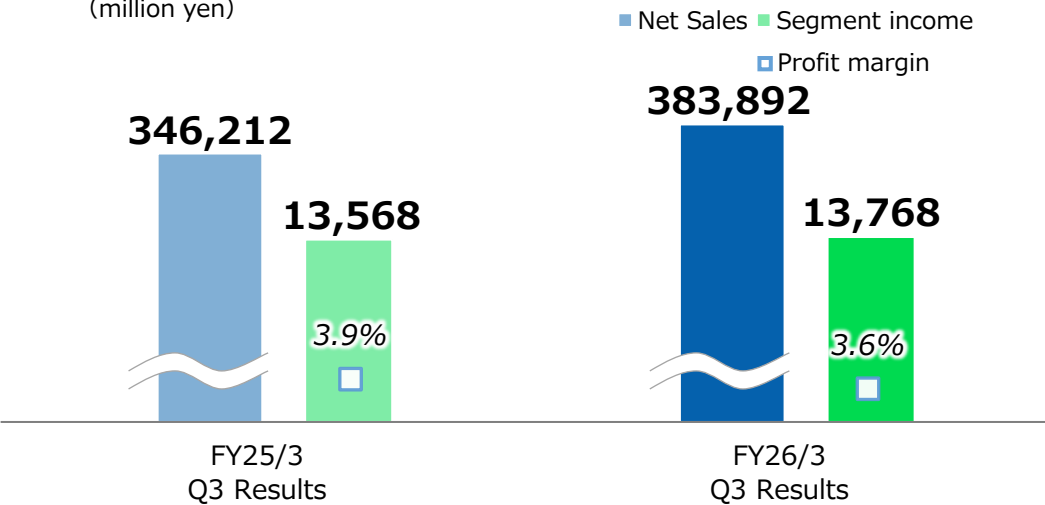
Quarterly Net Sales Trends (3months)

(billion yen)



Net sales/Segment income

(million yen)



Main factors behind increase/decrease

- Components sales business
- (+) Kyoei Sangyo was consolidated from Q2 (Jul.-Sep.)
 - (+) Sign of easing in inventory adjustments
 - (-) Tight supply-demand balance and soaring prices in certain semiconductor products
- As a result, net sales and income both increased year-on-year
- EMS Business
- (+) Robust sales to medical and air-conditioning equipment sectors
 - (+) Sign of recovery in office equipment sector
 - (-) Demand decrease at some customers in the automotive sector
- As a result, net sales and income both increased year-on-year

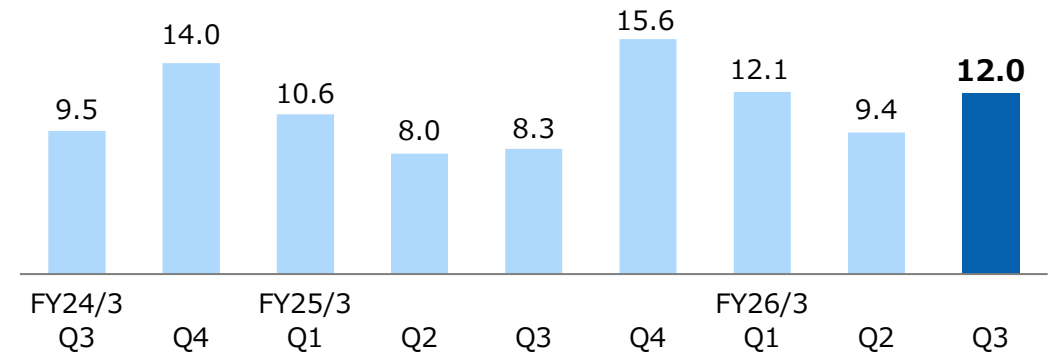
FY2026/3 Q3: Information Equipment Segment

Q3 Results
(Apr. - Dec.)

(million yen)	FY2025/3	FY2026/3	YoY	
Net Sales	26,953	33,652	+6,698	24.9%
Segment income	1,953	2,499	+546	28.0%
Profit margin	7.2%	7.4%	+0.2pt	

Quarterly Net Sales Trends (3months)

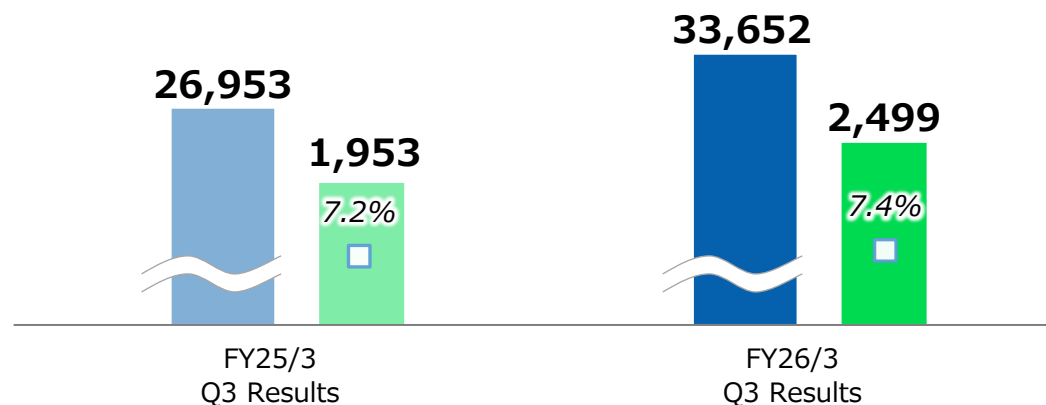
(billion yen)



Net sales/Segment income

(million yen)

■ Net Sales ■ Segment income
■ Profit margin



Main factors behind increase/decrease

- | | |
|--|--|
| PC sales business | (+) Strong sales of PCs for educational institutions for the GIGA School program
(+) Strong performance in new AI PCs for mass retailers
(+) Strong sales of new security software for mobile devices
As a result, net sales and income both increased year-on-year |
| Electrical and telecommunication equipment installation business | (+) Strong LED installation and sales to major convenience stores and financial institutions
(+) Increased orders received for electric facility (electricity substations, solar panels) work
As a result, net sales and income both increased year-on-year |

Financial Highlights for FY2026/3 Q3 (3 months)

(million yen)	Q3 Results (Oct. - Dec.)		Q2 Results (Jul. - Sep.)		Q3 Results (Oct. - Dec.)		YoY	QoQ
	FY2025/3	Composition Ratio	FY2026/3	Composition Ratio	FY2026/3	Composition Ratio		
Net Sales	137,178	100.0%	150,872	100.0%	156,516	100.0%	14.1%	3.7%
Gross Profit	18,056	13.2%	21,104	14.0%	20,416	13.0%	13.1%	-3.3%
SG&A	11,502	8.4%	14,539	9.6%	14,016	9.0%	21.9%	-3.6%
Operating income	6,554	4.8%	6,564	4.4%	6,400	4.1%	-2.4%	-2.5%
Ordinary income	7,101	5.2%	7,200	4.8%	7,323	4.7%	3.1%	1.7%
Profit attributable to owners of parent	4,773	3.5%	10,419	6.9%	9,275	5.9%	94.3%	-11.0%
EPS (yen)	90.82	—	207.91	—	194.61	—	—	—
Exchange rate	yen / US\$	—	146.04	—	148.74	—	—	—

- Note: 1. The effect of exchange rates on the conversion into yen is approximately -1,636 million yen on net sales and -37 million yen on operating income.
2. The Company conducted a two-for-one stock split of its common stock effective Oct. 1, 2024. EPS for the previous fiscal year is calculated on the assumption that the stock split was conducted at the beginning of the previous fiscal year.

Results for FY2026/3 Q3 by Business Segment (3 months)

(million yen)		Q3 Results (Oct. - Dec.)		Q2 Results (Jul. - Sep.)		Q3 Results (Oct. - Dec.)		YoY	QoQ
		FY2025/3	profit margin	FY2026/3	profit margin	FY2026/3	profit margin		
Electronic Component	Net sales	120,345		131,332		136,103		13.1%	3.6%
	Segment income	4,888	4.1%	4,740	3.6%	4,800	3.5%	-1.8%	1.3%
Information Equipment	Net sales	8,320		9,454		12,080		45.2%	27.8%
	Segment income	561	6.7%	795	8.4%	883	7.3%	57.3%	11.0%
Software	Net sales	599		1,087		846		41.4%	-22.1%
	Segment income	52	8.7%	207	19.1%	68	8.1%	31.8%	-67.0%
Others	Net sales	7,913		8,997		7,485		-5.4%	-16.8%
	Segment income	1,002	12.7%	760	8.5%	624	8.3%	-37.7%	-17.9%
Total	Net sales	137,178		150,872		156,516		14.1%	3.7%
	Segment income	6,554	4.8%	6,564	4.4%	6,400	4.1%	-2.4%	-2.5%

Note: Figures of each segment income are not inter-segment adjusted.
Total amount is inter-segment adjusted (operating income).

Results for FY2026/3 Q3 by Company (3 months)

(million yen)		Q3 Results (Oct. - Dec.)		Q2 Results (Jul. - Sep.)		Q3 Results (Oct. - Dec.)		YoY	QoQ
		FY2025/3	Composition Ratio	FY2026/3	Composition Ratio	FY2026/3	Composition Ratio		
Kaga Electronics	Net sales	80,826	100.0%	82,227	100.0%	89,259	100.0%	10.4%	8.6%
	Gross Profit	12,676	15.7%	13,652	16.6%	13,247	14.8%	4.5%	-3.0%
	Operating income	5,605	6.9%	5,322	6.5%	5,396	6.0%	-3.7%	1.4%
Kaga FEI	Net sales	48,779	100.0%	49,108	100.0%	48,779	100.0%	-0.0%	-0.7%
	Gross Profit	4,439	9.1%	4,546	9.3%	4,658	9.5%	4.9%	2.5%
	Operating income	481	1.0%	655	1.3%	857	1.8%	78.1%	30.9%
Excel	Net sales	7,572	100.0%	6,408	100.0%	6,079	100.0%	-19.7%	-5.1%
	Gross Profit	941	12.4%	857	13.4%	812	13.4%	-13.8%	-5.3%
	Operating income	427	5.6%	369	5.8%	330	5.4%	-22.6%	-10.5%
Kyoei Sangyo	Net sales	—	—	13,128	100.0%	12,398	100.0%	—	-5.6%
	Gross Profit	—	—	2,058	15.7%	1,753	14.1%	—	-14.8%
	Operating income	—	—	187	1.4%	-169	—	—	—
Total	Net sales	137,178	100.0%	150,872	100.0%	156,516	100.0%	14.1%	3.7%
	Gross Profit	18,056	13.2%	21,104	14.0%	20,416	13.0%	13.1%	-3.3%
	Operating income	6,554	4.8%	6,564	4.4%	6,400	4.1%	-2.4%	-2.5%

Note: 1. With respect to gross profit and operating income, figures presented above are before consolidation adjustments between the four companies.

2. Kyoei Sangyo became a consolidated subsidiary effective Jul. 18, 2025.

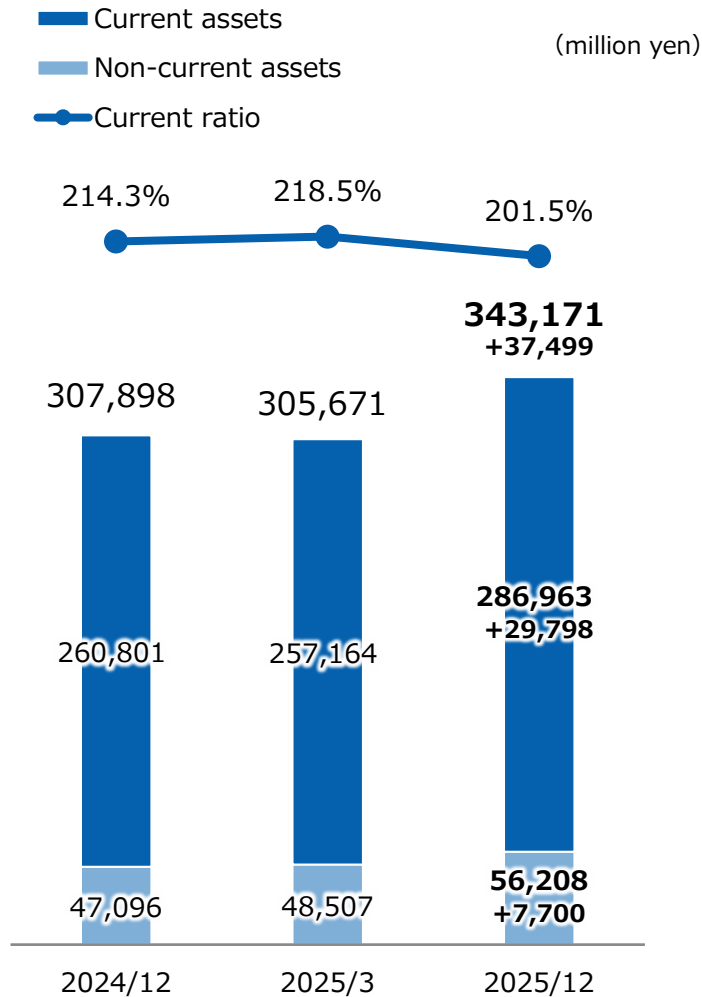
Summary of Balance Sheet

(million yen)	2025/3	2025/12	Change from end of FY2025/3
ASSETS			
Current assets	257,164	286,963	+29,798
Cash and deposits	80,188	82,068	+1,879
Notes and accounts receivable -trade	114,139	118,417	+4,278
Inventories	51,774	74,852	+23,077
Other	11,061	11,624	+562
Non-current assets	48,507	56,208	+7,700
Property, plant and equipment	28,445	31,082	+2,636
Buildings and structures	9,839	11,843	+2,003
Machinery, equipment and vehicles	11,034	11,439	+404
Tools, furniture and fixtures	1,217	1,273	+55
Land	5,940	6,167	+226
Construction in progress	413	359	-53
Intangible assets	1,738	1,956	+217
Software	1,694	1,915	+221
Other	44	40	-3
Total investments and other assets	18,323	23,169	+4,845
Investment securities	12,556	15,562	+3,006
Distressed receivables	4,815	4,846	+31
Allowance for doubtful accounts	-4,873	-4,969	-95
Other	5,825	7,730	+1,904
Total assets	305,671	343,171	+37,499

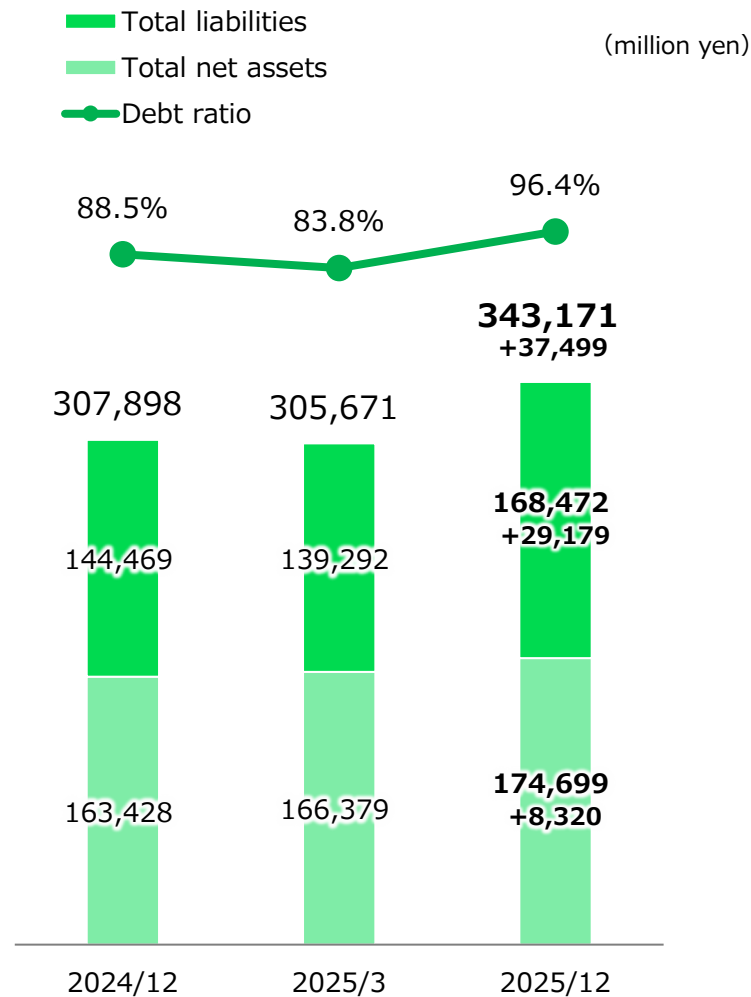
(million yen)	2025/3	2025/12	Change from end of FY2025/3
LIABILITIES			
Current liabilities	117,704	142,428	+24,723
Notes and accounts payable -trade	73,340	84,313	+10,973
Short-term loans payable	14,890	29,583	+14,692
Current portion of bonds payable	5,000	200	-4,800
Other	24,473	28,331	+3,857
Non-current liabilities	21,587	26,043	+4,455
Bonds payable	5,000	5,300	+300
Long-term loans payable	5,500	6,887	+1,387
Other	11,087	13,855	+2,768
Total liabilities	139,292	168,472	+29,179
NET ASSETS			
Shareholders' equity	142,993	147,158	+4,165
Capital stock	12,133	12,133	-
Capital surplus	14,885	14,767	-118
Retained earnings	121,553	130,165	+8,611
Treasury shares	-5,579	-9,908	-4,328
Total accumulated other comprehensive income	23,225	27,545	+4,319
Non-controlling interests	160	△ 3	-164
Total net assets	166,379	174,699	+8,320
Total liabilities and net assets	305,671	343,171	+37,499

Balance Sheet Main Items

Total assets



Total liabilities and net assets



Main balance sheet changes

- Current assets
(+) 19,579 million yen increase in merchandise and finished goods
- Non-current assets
(+) 2,636 million yen increase in property, plant and equipment
(+) 3,006 million yen increase in investment securities
- Liabilities
(+) 10,973 million yen increase in notes and accounts payable -trade
(+) 14,692 million yen increase in short-term loans payable
- Net assets
(+) 8,611 million yen increase in retained earnings
(+) 3,053 million yen increase in foreign currency translation adjustment
(-) 4,328 million yen decrease in treasury shares

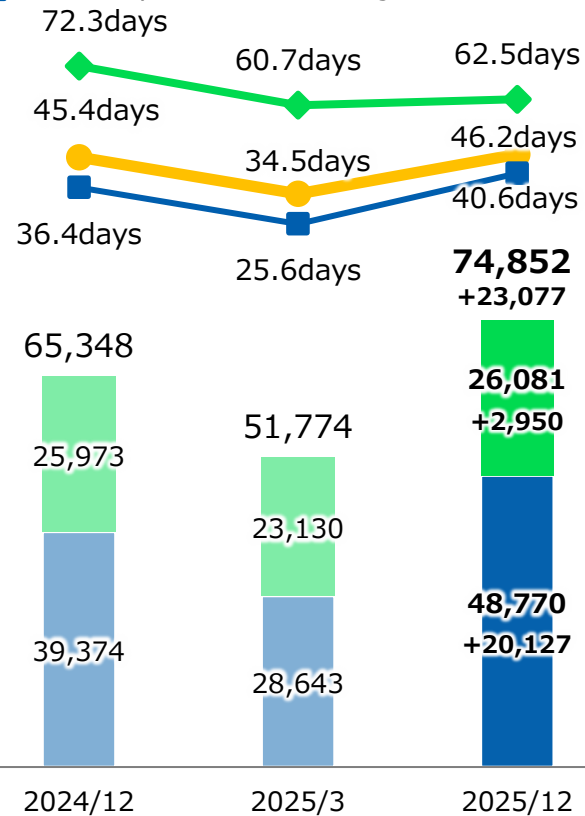
Note: Current ratio = Current asset ÷ current liabilities × 100

Note: Debt ratio = Total liabilities ÷ Equity capital × 100

Balance Sheet Main Items

Inventories

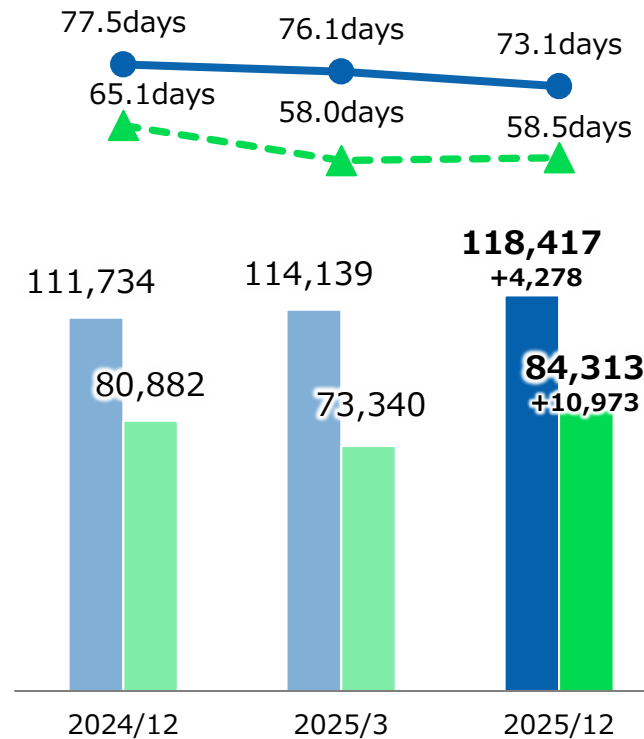
■ Inventories (manufacturing biz) (million yen)
■ Inventories (trading biz)
● Inventory turnover (Consolidated)
◆ Inventory turnover (manufacturing biz)
■ Inventory turnover (trading biz)



Note : Inventory turnover = Inventories ÷ Net Sales × 275

Accounts receivable/Accounts payable

■ Notes and A/R (million yen)
■ Notes and A/P
▲ A/P turnover
● A/R turnover



Notes: 1. A/R turnover = Notes and A/R ÷ Net sales × 275
 2. A/P turnover = Notes and A/P ÷ Total purchase of goods × 275
 3. Notes and A/R amounts including Electronically recorded monetary claims-operating
 4. Notes and A/P amounts including Electronically recorded obligations -operating

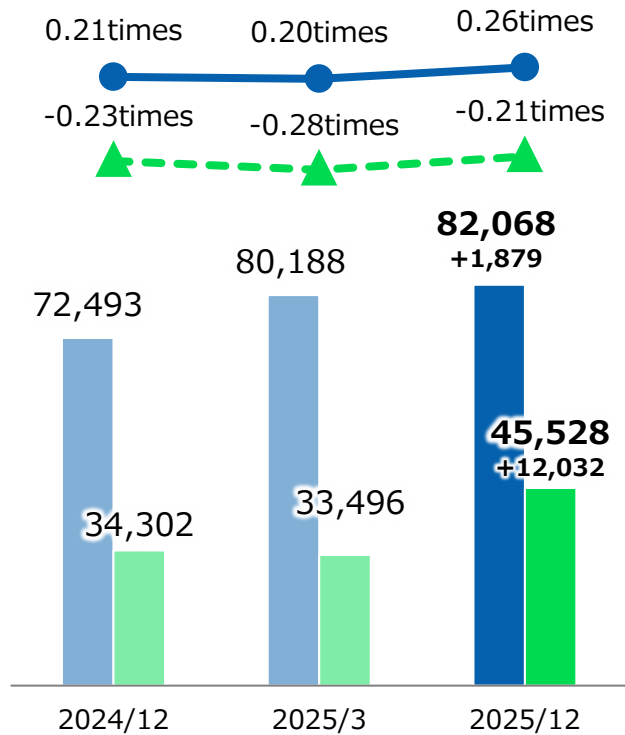
Inventories

- Consolidated**
 - vs end of FY2025/3 : +23.0bn, +11.7days
- Trading business**
 - vs end of FY2025/3 : +20.1bn, +15.0days
 - of which, Kyoei Sangyo +7.3bn
- Manufacturing business**
 - vs end of FY2025/3 : +2.9bn, +1.8days
 - Inventory value increased slightly along with higher net sales in the EMS business

Balance Sheet Main Items

Cash and Deposits/Interest Bearing Debt

■ Cash and deposits
■ Interest bearing debts
● D/E ratio
▲ Net D/E ratio
(million yen)



Note: 1. D/E ratio = Interest bearing debts ÷ Shareholder's equity
2. Net D/E ratio = (Interest bearing debts - Cash and deposits) ÷ Shareholder's equity

Main balance sheet changes

- Interest bearing debts
- (+) 14,692 million yen increase in short-term loans payable
- (+) 1,387 million yen increase in long-term loans payable
- (+) 4,800 million yen decrease in current portion of bonds payable

Forecasts for FY2026/3

Forecasts for FY2026/3

(million yen)	FY2025/3		Previous Forecasts (Announced on Nov. 6, 2025)	FY2026/3		vs. previous forecasts	YoY
	Results	Composition Ratio		Revised Forecasts (Announced on Feb. 12, 2026)	Composition Ratio		
Net Sales	547,779	100.0%	595,000	620,000	100.0%	4.2%	13.2%
Operating income	23,601	4.3%	25,500	27,000	4.4%	5.9%	14.4%
Ordinary income	22,593	4.1%	25,500	28,000	4.5%	9.8%	23.9%
Profit attributable to owners of parent	17,083	3.1%	26,000	28,500	4.6%	9.6%	66.8%
EPS (yen) (*)	325.08	—	524.78	575.24	—	50.46	250.16
ROE	10.8%	—	15.0%	16.5%	—	1.5pt	5.7pt
Annual dividend (*) (yen)	Total	110	120	130	—	10	20
	interim	55	60	60	—	0	5
	year-end	55	60	70	—	10	15
Exchange rate	yen / US\$	152.58	140.00	140.00	—	—	—

Note: While a two-for-one stock split of the Company's common stock is planned effective Oct. 1, 2024,
The amounts indicated for EPS and annual dividend take account of the impact of the said stock split even prior to the split date.

Forecasts for FY2026/3 by Business Segment

(million yen)		FY2025/3		Previous Forecasts (Announced on Nov. 6, 2025)	FY2026/3		vs. previous forecasts	YoY
		Results	Profit margin		Revised Forecasts (Announced on Feb. 12, 2026)	Profit margin		
Electronic Component	Net sales	472,910		516,500	541,500		4.8%	14.5%
	Segment income	16,927	3.6%	18,500	20,000	3.7%	8.1%	18.2%
Information Equipment	Net sales	42,652		45,000	45,000		0.0%	5.5%
	Segment income	3,307	7.8%	3,500	3,500	7.8%	0.0%	5.8%
Software	Net sales	3,387		3,500	3,500		0.0%	3.3%
	Segment income	509	15.1%	500	500	14.3%	0.0%	-1.9%
Others	Net sales	28,829		30,000	30,000		0.0%	4.1%
	Segment income	2,707	9.4%	3,000	3,000	10.0%	0.0%	10.8%
Total	Net sales	547,779		595,000	620,000		4.2%	13.2%
	Segment income	23,601	4.3%	25,500	27,000	4.4%	5.9%	14.4%

Note: Figures of each segment income are not inter-segment adjusted.
Total amount is inter-segment adjusted (operating income).

Shareholder Returns

Policy on Shareholder Returns in the New Medium-Term Management Plan
(Announced on Nov. 6, 2024)

- Medium- to long-term dividend growth guideline: increased **the consolidated dividend payout ratio to 30% - 40%** (from 25% - 35% in the past)
- Guideline for stable dividends: introduced “**DOE (consolidated dividend on equity ratio) of 4%**” as a new guideline
- Flexible return policies: flexibly implement **extraordinary dividends** and **acquisition of treasury shares** in line with profit levels and capital efficiency

Revision of dividend forecast

(Announced on Feb. 12, 2026)

- **Revised upward for the second time this fiscal year**, based on the above dividend policy and today's upwardly revised earnings forecast
- The year-end dividend of 70 yen per share, **including an extraordinary dividend of 10 yen added to** the previous forecast
- An **annual dividend of 130 yen per share**, comprising the interim dividend and a 20 yen increase from the previous fiscal year

Repurchase and cancellation of treasury shares

Repurchase : Aug. 8, 2025
Cancellation : Aug. 18, 2025

- **Repurchased all of the Company's shares held by our four primary banks** which had indicated their intention to sell such shares from the point of view of reducing strategic shareholdings pursuant to the requirements of the corporate governance code, through the Tokyo Stock Exchange Trading Network Off Auction Own Share Repurchase Trading System (ToSTNET-3) for a **total value of 14.4 billion yen**.
- **All 4,920,000 repurchased shares (9.4% of the total number of issued shares) have been cancelled.**

Related indicators

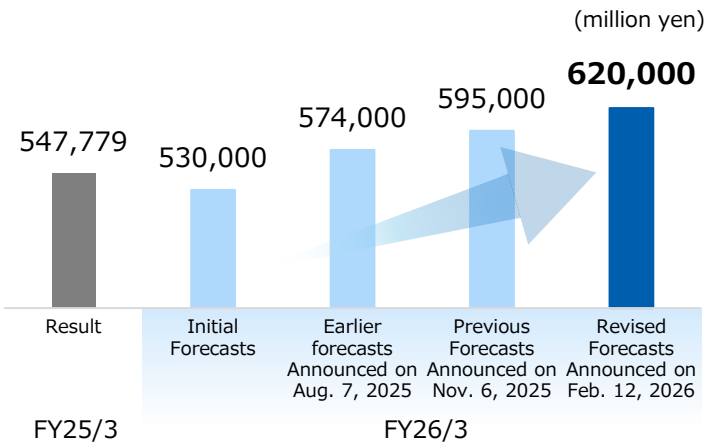
	Initial Forecasts Announced on May. 14, 2025	Earlier Forecasts Announced on Aug. 7, 2025	Previous Forecasts Announced on Nov. 6, 2025	Revised Forecasts Announced on Feb. 12, 2026
Profit attributable to owners of parent (million yen)	16,500	24,200	26,000	28,500
EPS (yen)	313.95	488.45	524.78	575.24
Dividend per share (Full year, yen)	110.00	120.00	120.00	130.00
of which, Extraordinary dividend	—	10.00	10.00	20.00
Consolidated dividend payout ratio	35.0%	24.6%	22.9%	22.6%
※Consolidated dividend payout ratio excluding around 7.6 billion yen in gain on bargain purchase	—	35.0%	31.6%	30.8%
DOE	3.9%	4.2%	3.9%	4.2%
※DOE excluding around 7.6 billion yen in gain on bargain purchase	—	4.3%	4.0%	4.3%

Note: Effective on Jul. 18, 2025 reflecting the consolidation of Kyoei Sangyo as a subsidiary through the TOB

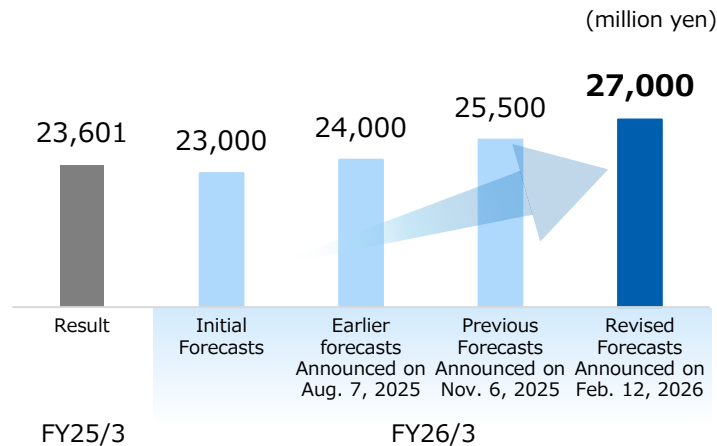
Changes in Forecast and Financial Indicators for FY2026/3

Third upward revision this fiscal year, reflecting above-expectation performance through Q3 together with recent unanticipated spot demand

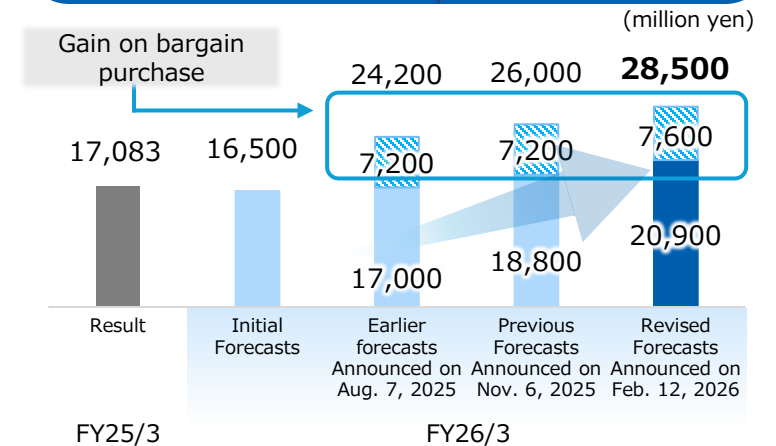
Net Sales



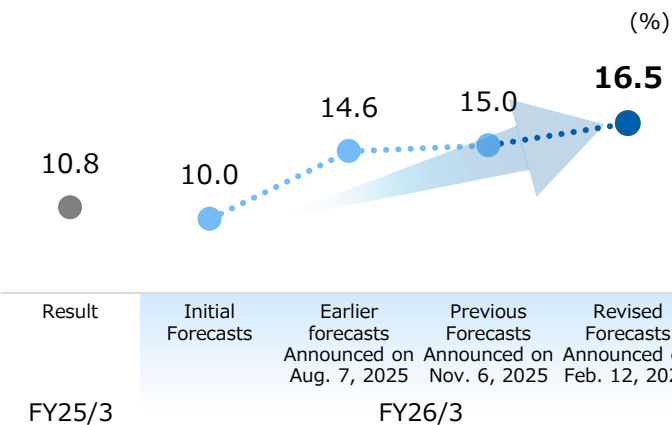
Operating income



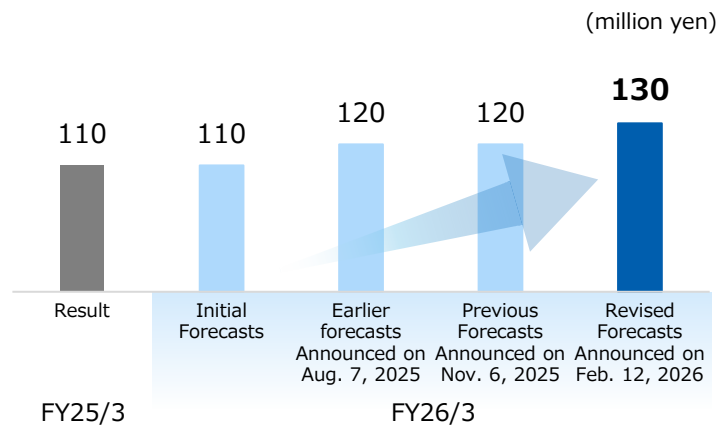
Profit attributable to owners of parent



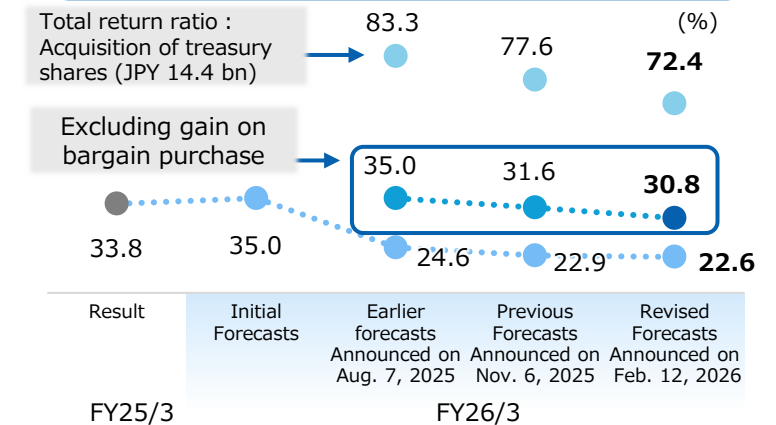
ROE



Dividend per share



Dividend payout ratio/ Total return ratio

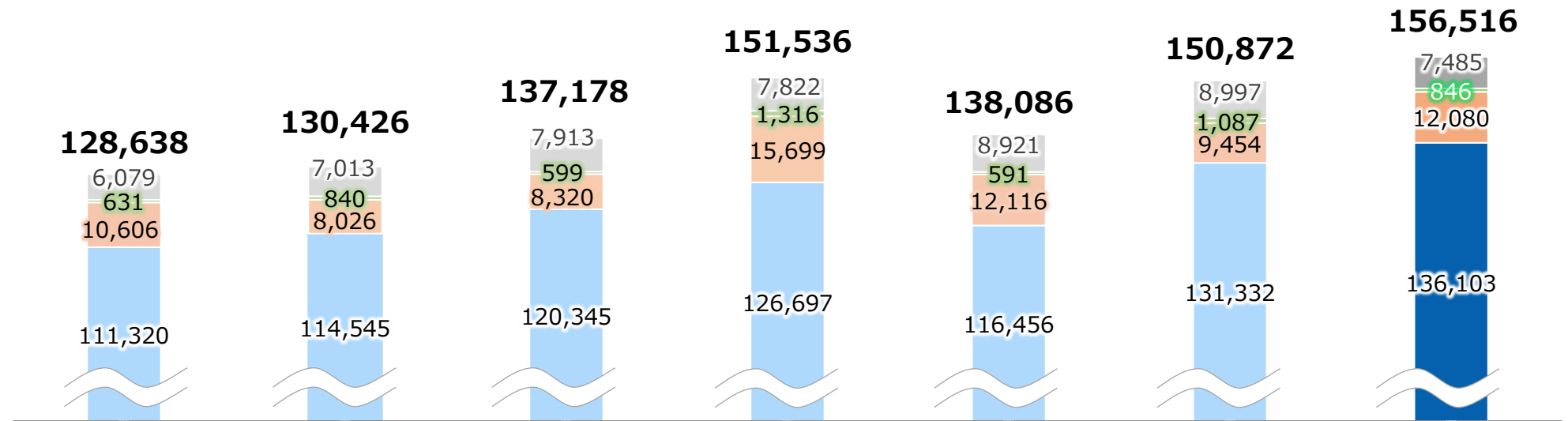


Note: The Company conducted a two-for-one stock split of its common stock effective Oct. 1, 2024.

The amounts indicated for dividend per share take account of the impact of the said stock split even prior to the split date.

Quarterly Net Sales Trends by Business Segment

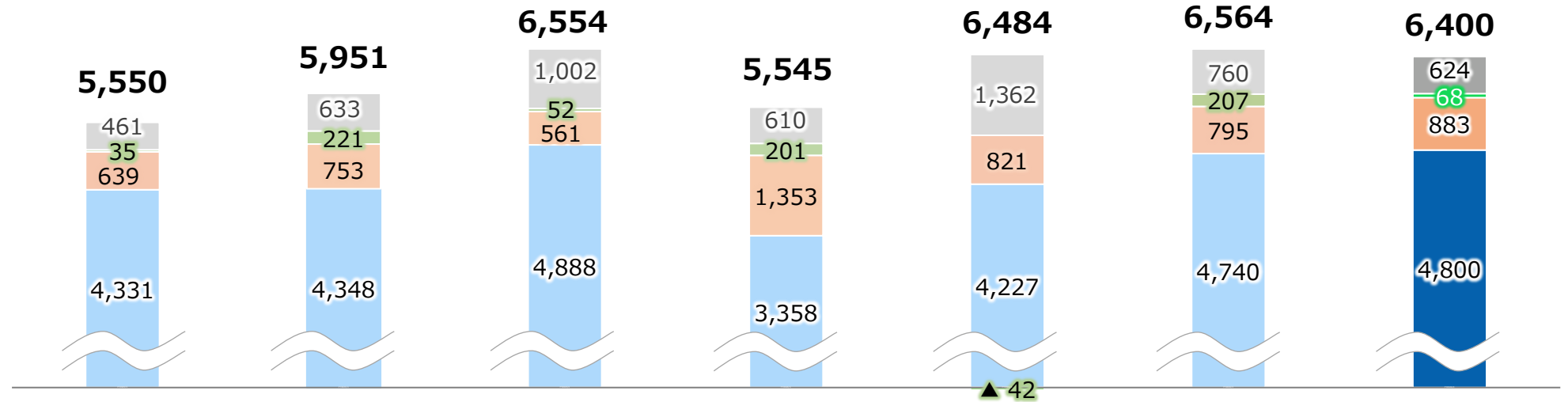
(million yen)



Composition Ratio	FY2025/3 Q1	FY2025/3 Q2	FY2025/3 Q3	FY2025/3 Q4	FY2026/3 Q1	FY2026/3 Q2	FY2026/3 Q3
Others	4.7%	5.4%	5.8%	5.2%	6.5%	6.0%	4.8%
Software	0.5%	0.6%	0.4%	0.9%	0.4%	0.7%	0.5%
Information Equipment	8.2%	6.2%	6.1%	10.4%	8.8%	6.3%	7.7%
Electric Component	86.5%	87.8%	87.7%	83.6%	84.3%	87.0%	87.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Quarterly Income Trends by Business Segment

(million yen)

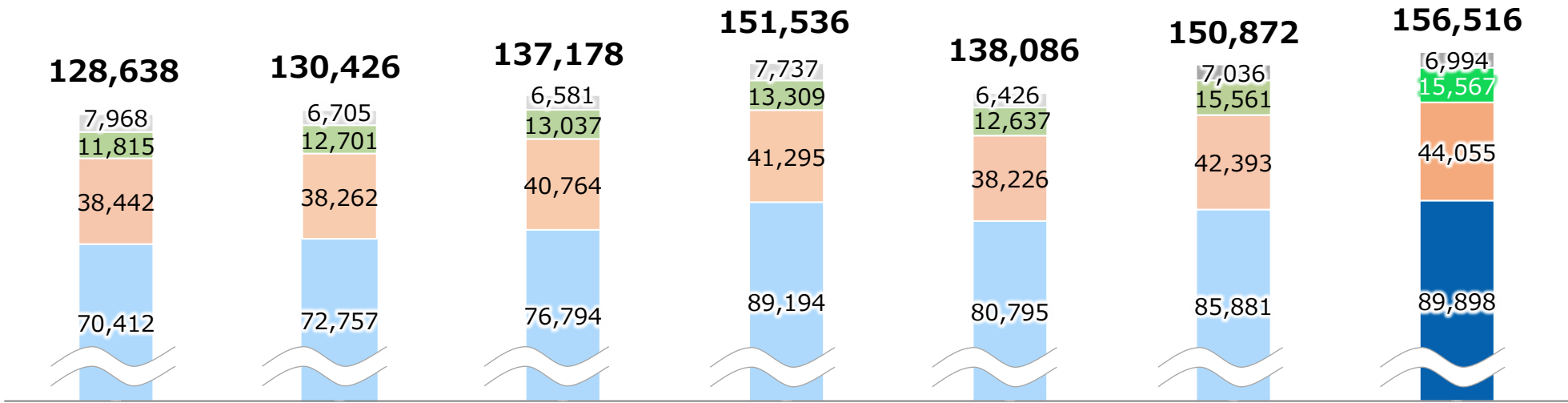


Composition Ratio	FY2025/3 Q1	FY2025/3 Q2	FY2025/3 Q3	FY2025/3 Q4	FY2026/3 Q1	FY2026/3 Q2	FY2026/3 Q3
Others	8.4%	10.6%	15.4%	11.0%	21.4%	11.7%	9.8%
Software	0.6%	3.7%	0.8%	3.6%	-0.7%	3.2%	1.1%
Information Equipment	11.7%	12.6%	8.6%	24.5%	12.9%	12.2%	13.9%
Electric Component	79.2%	73.0%	75.2%	60.8%	66.4%	72.9%	75.3%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Note: Figures of each segment income are not inter-segment adjusted.
Total amount is inter-segment adjusted (operating income).

Quarterly Net Sales Trends by Region

(million yen)

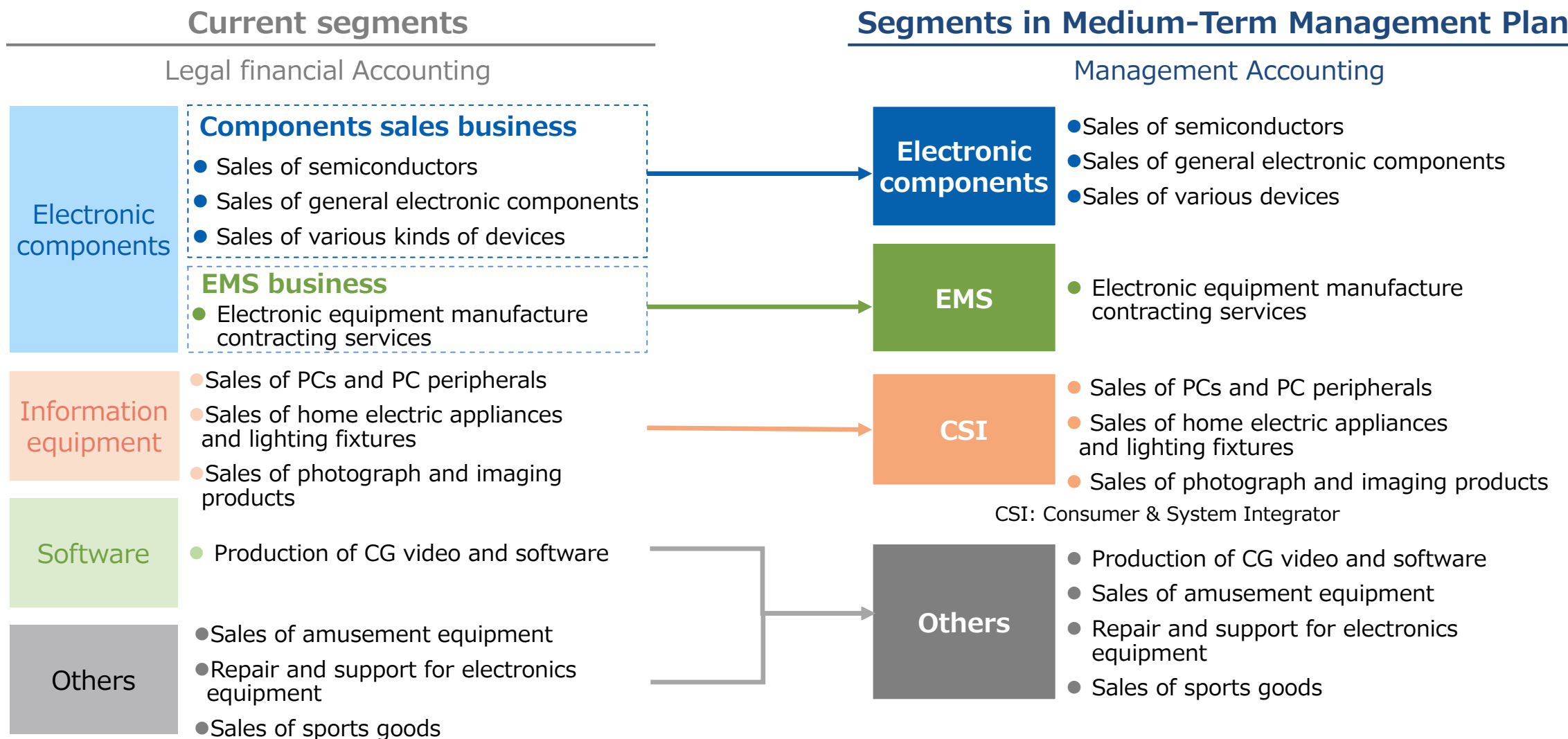


Composition Ratio	FY2025/3 Q1	FY2025/3 Q2	FY2025/3 Q3	FY2025/3 Q4	FY2026/3 Q1	FY2026/3 Q2	FY2026/3 Q3
Europe	6.2%	5.1%	4.8%	5.1%	4.7%	4.7%	4.5%
North America	9.2%	9.7%	9.5%	8.8%	9.2%	10.3%	9.9%
Asia	29.9%	29.3%	29.7%	27.3%	27.7%	28.1%	28.1%
Japan	54.7%	55.8%	56.0%	58.9%	58.5%	56.9%	57.4%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Segment disclosure in the MTMP*

MTMP:Medium-Term Management Plan

Continuous disclosure based on current segmentation according to legal financial accounting, along with voluntary disclosure based on segmentation in line with the Medium-Term Management Plan.



Results for FY2026/3 Q3 by MTMP* Segment

MTMP:Medium-Term Management Plan

Q3 Results
(Apr. - Dec.)

(million yen)		FY2025/3	Profit margin	FY2026/3	Profit margin	YoY
Electronic Component	Net sales	253,988		274,227		8.0%
	Segment income	8,058	3.2%	7,973	2.9%	-1.1%
EMS	Net sales	99,578		118,155		18.7%
	Segment income	6,096	6.1%	6,602	5.6%	8.3%
CSI	Net sales	26,953		33,652		24.9%
	Segment income	1,953	7.2%	2,499	7.4%	28.0%
Others	Net sales	15,722		19,439		23.6%
	Segment income	1,819	11.6%	2,249	11.6%	23.6%
Total	Net sales	396,243		445,475		12.4%
	Segment income	18,056	4.6%	19,449	4.4%	7.7%

Note: Figures of each segment income are not inter-segment adjusted.
Total amount is inter-segment adjusted (operating income).

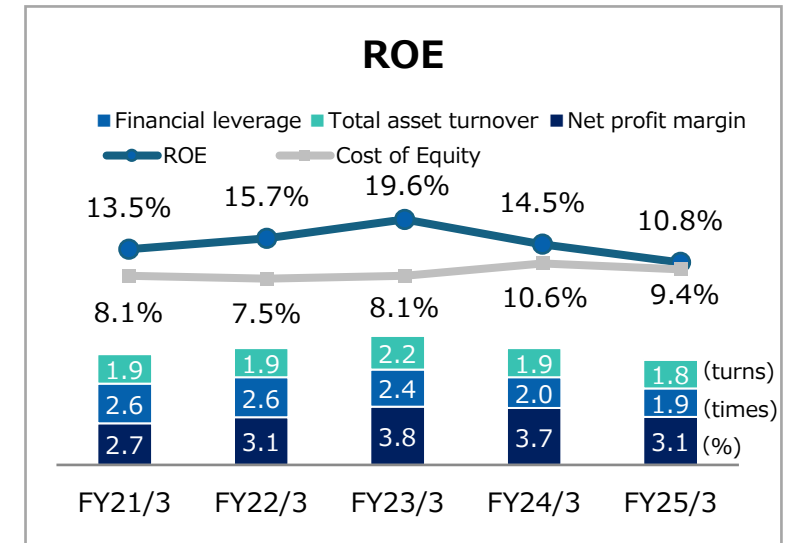
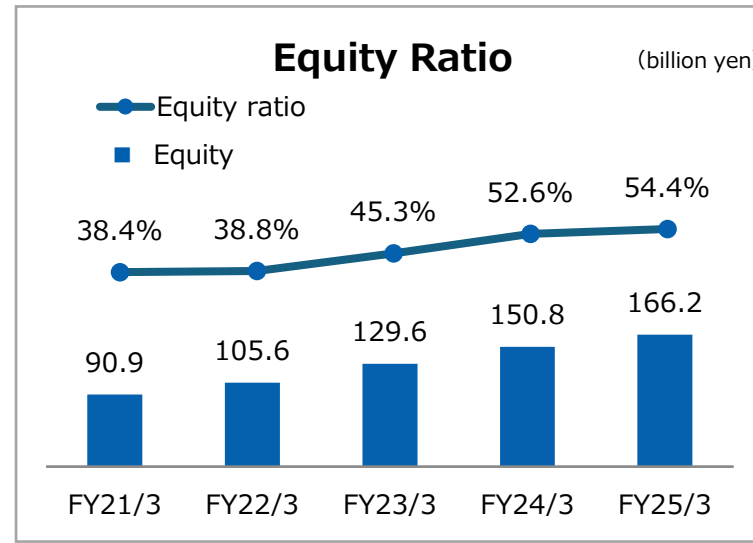
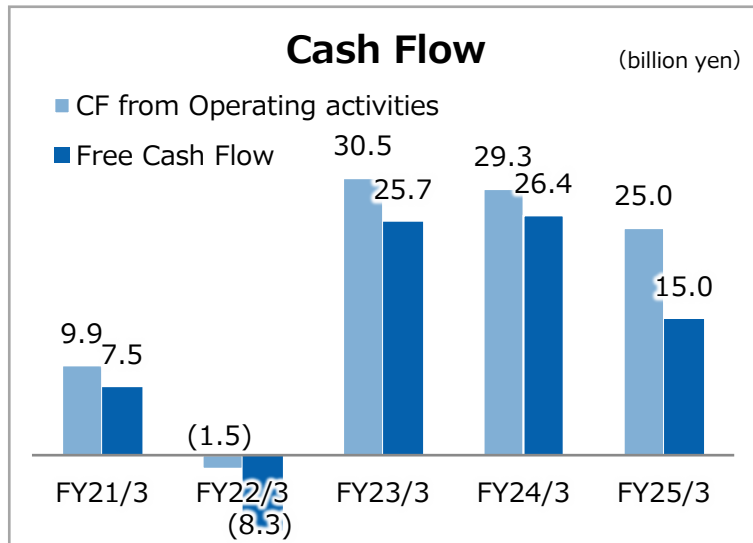
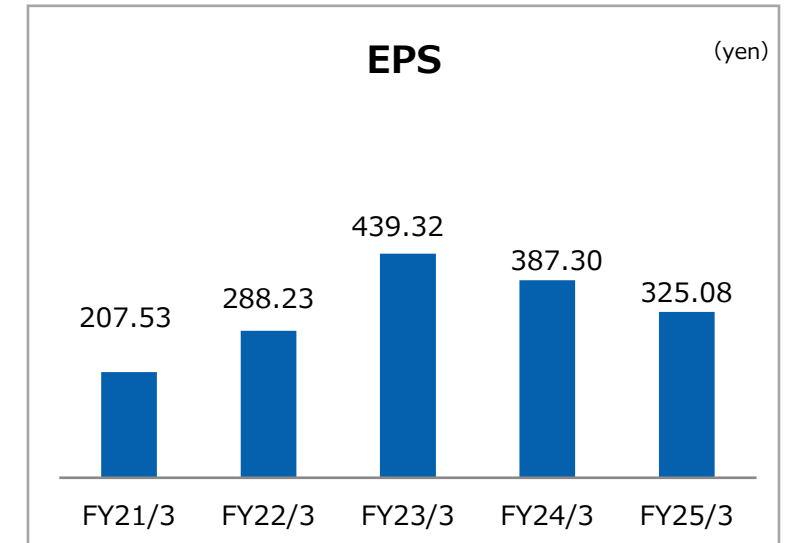
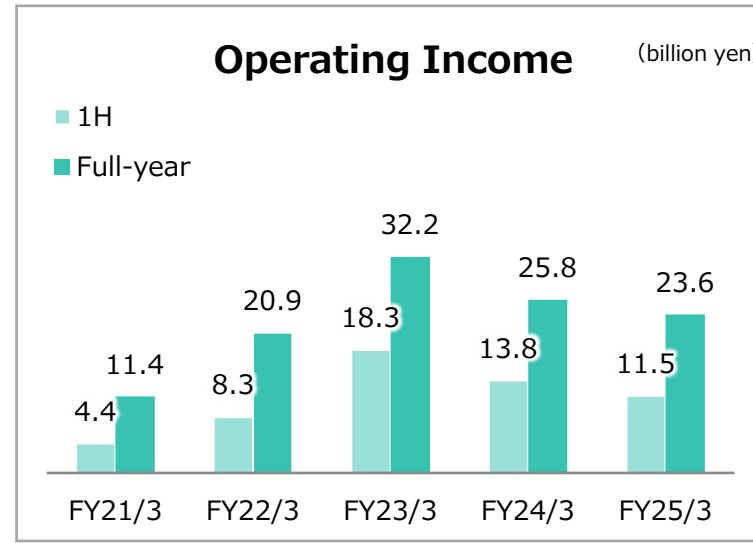
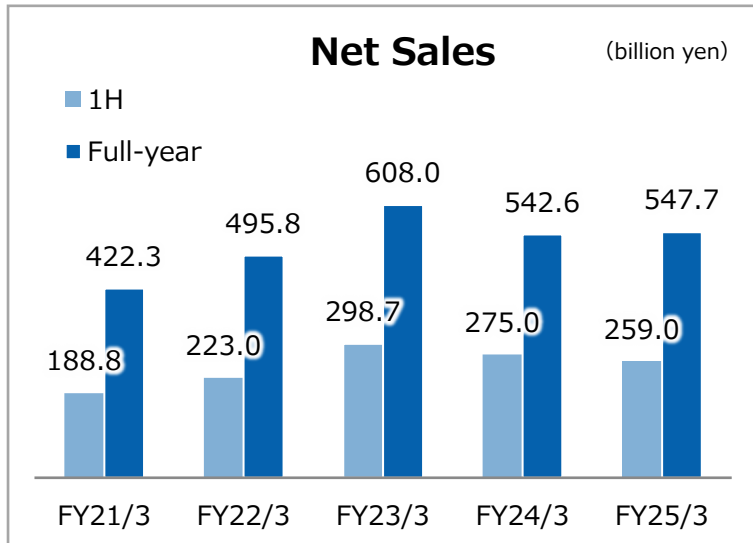
Results for FY2026/3 Q3 by MTMP* Segment

MTMP:Medium-Term Management Plan

(million yen)		Q3 Results (Oct. - Dec.)		Q2 Results (Jul. - Sep.)		Q3 Results (Oct. - Dec.)		YoY	QoQ
		FY2025/3	Profit margin	FY2026/3	Profit margin	FY2026/3	Profit margin		
Electronic Component	Net sales	87,802		94,753		97,626		11.2%	3.0%
	Segment income	3,039	3.5%	2,695	2.8%	3,009	3.1%	-1.0%	11.6%
EMS	Net sales	34,597		39,593		41,364		19.6%	4.5%
	Segment income	1,931	5.6%	2,278	5.8%	2,089	5.1%	8.2%	-8.3%
CSI	Net sales	8,320		9,454		12,080		45.2%	27.8%
	Segment income	561	6.7%	795	8.4%	883	7.3%	57.3%	11.0%
Others	Net sales	6,457		7,071		5,445		-15.7%	-23.0%
	Segment income	972	15.1%	712	10.1%	403	7.4%	-58.4%	-43.3%
Total	Net sales	137,178		150,872		156,516		14.1%	3.7%
	Segment income	6,554	4.8%	6,564	4.4%	6,400	4.1%	-2.4%	-2.5%

Note: Figures of each segment income are not inter-segment adjusted.
Total amount is inter-segment adjusted (operating income).

Latest 5 years Financial Trends



Note: The Company conducted a two-for-one stock split of its common stock effective Oct. 1, 2024.
The amounts indicated for EPS take account of the impact of the said stock split even prior to the split date.

Exchange Rate / FOREX Sensitivity

	Q3 Results (Apr. – Dec.)		(Reference) Effect of 1% change		Forex Assumption for 2026/3 (yen)
	FY2025/3	FY2026/3 (yen)	Net sales	Operating income (million yen)	
USD	152.57	148.74	1,830	36	140.00
RMB	20.97	20.51	199	10	20.00
THB	4.34	4.57	245	15	4.50
HKD	19.57	19.07	163	4	19.00
EUR	164.83	171.83	108	1	160.00

“Everything we do is for our customers



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- Forward-looking statements in these materials are based on information available to management at the time this report was prepared and assumptions that management believes are reasonable. Actual results may differ significantly from these statements for a number of reasons.
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 - Ratio : After calculation in yen units, Round down one digit of Display unit.