## Data File

## FY2019/3 ~ FY2023/3 First Half

*This Excel file is posted on the Company's IR website. https://www.taxan.co.jp/jp/ir/event/event_01.html

## Financial Highlights (Full Year)

|  | $\begin{array}{r} \text { FY2019/3 } \\ \text { Results } \\ \hline \end{array}$ | $\begin{array}{r} \text { FY2020/3 } \\ \text { Results } \\ \hline \end{array}$ | $\begin{array}{r} \text { FY2021/3 } \\ \text { Results } \end{array}$ | $\begin{array}{r} \text { FY2022/3 } \\ \text { Results } \end{array}$ | (million yen) <br> FY2023/3 <br> Forecasts |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Net sales | 292,779 | 443,615 | 422,365 | 495,827 | 570,000 |
| Gross profit | 35,546 | 47,016 | 47,936 | 60,547 | - |
| (Margin) | 12.1\% | 10.6\% | 11.3\% | 12.2\% | - |
| SG\&A | 27,976 | 37,001 | 36,469 | 39,632 | - |
| (SG\&A ratio) | 9.6\% | 8.3\% | 8.6\% | 8.0\% | - |
| Operating income | 7,570 | 10,014 | 11,467 | 20,915 | 28,000 |
| (Margin) | 2.6\% | 2.3\% | 2.7\% | 4.2\% | 4.9\% |
| Non-operating income/loss (net) | 289 | 122 | (225) | 540 | - |
| Ordinary income | 7,859 | 10,137 | 11,241 | 21,456 | 29,000 |
| Extraordinary income/loss(net) | 1,789 | (850) | 3,230 | (108) | - |
| Profit attributable to owners of parent | 8,014 | 5,852 | 11,399 | 15,402 | 20,000 |
| EPS (Yen) | 292.07 | 213.21 | 415.07 | 576.46 | 761.70 |
| Annual dividend (Yen) | 80.00 | 70.00 | 80.00 | 120.00 | 200.00 |
| Payout ratio (\%) | 27.4 | 32.8 | 19.3 | 20.8 | 26.3 |
| Total assets | 213,761 | 207,638 | 237,004 | 272,139 | - |
| Capital stock | 12,133 | 12,133 | 12,133 | 12,133 | - |
| Shareholders' equity | 75,272 | 79,097 | 89,045 | 98,732 | - |
| Net assets | 84,259 | 86,250 | 95,062 | 105,800 | - |
| Equity ratio | 35.8\% | 37.7\% | 38.4\% | 38.8\% | - |
| Cash and deposits | 32,851 | 28,736 | 38,261 | 51,171 | - |
| ROE | 10.9\% | 7.6\% | 13.5\% | 15.7\% | 17.0\% |

## Financial Highlights (1H 6months)

$\left.\begin{array}{lrrrrr}\text { (Million Yen) } \\ & \text { FY2019/3 } & & & \\ \text { FY2023/3 } \\ \text { 1H Results }\end{array}\right)$

## Balance Sheet

|  | 2019/3 | 2020/3 | 2021/3 | 2022/3 | $\begin{gathered} \text { (Million Yen) } \\ 2022 / 9 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |
| Current assets | 182,396 | 174,331 | 200,179 | 233,984 | 251,765 |
| Cash and deposits | 35,003 | 43,384 | 45,636 | 41,051 | 48,484 |
| Notes and accounts receivable -trade | 101,507 | 91,371 | 108,394 | 120,948 | 124,540 |
| Inventories | 40,026 | 31,908 | 37,948 | 62,607 | 71,286 |
| Other | 5,859 | 7,667 | 8,199 | 9,377 | 7,453 |
| Non-current assets | 31,364 | 33,306 | 36,825 | 38,155 | 39,158 |
| Property, plant and equipment | 15,011 | 17,974 | 18,225 | 19,393 | 20,532 |
| Intangible assets | 2,206 | 2,256 | 2,609 | 3,163 | 2,930 |
| Investments and other assets | 14,147 | 13,075 | 15,990 | 15,598 | 15,694 |
| Total assets | 213,761 | 207,638 | 237,004 | 272,139 | 290,923 |
| LIABILITIES |  |  |  |  |  |
| Current liabilities | 121,340 | 93,655 | 108,517 | 132,918 | 132,181 |
| Notes and accounts payable -trade | 77,884 | 70,188 | 79,854 | 86,493 | 84,968 |
| Short-term loans payable | 30,656 | 6,540 | 10,800 | 23,858 | 25,313 |
| Other | 12,799 | 16,927 | 17,862 | 22,565 | 21,899 |
| Non-current liabilities | 8,161 | 27,732 | 33,424 | 33,421 | 33,813 |
| Long-term loans payable | 1,882 | 20,833 | 25,166 | 25,136 | 15,121 |
| Bonds payable | - | - | - | - | 10,000 |
| Other | 6,278 | 6,899 | 8,258 | 8,284 | 8,691 |
| Total liabilities | 129,501 | 121,388 | 141,942 | 166,339 | 165,995 |
| NET ASSETS |  |  |  |  |  |
| Shareholders' equity | 75,272 | 79,097 | 89,045 | 98,732 | 110,254 |
| Capital stock | 12,133 | 12,133 | 12,133 | 12,133 | 12,133 |
| Capital surplus | 13,865 | 13,878 | 14,327 | 14,818 | 14,820 |
| Retained earnings | 51,297 | 55,091 | 64,568 | 77,423 | 88,913 |
| Treasury shares | $(2,024)$ | $(2,005)$ | $(1,984)$ | $(5,643)$ | $(5,612)$ |
| Total accumulated other comprehensive income | 1,332 | (812) | 1,921 | 6,948 | 14,554 |
| Non-controlling interests | 7,654 | 7,965 | 4,095 | 120 | 119 |
| Total net assets | 84,259 | 86,250 | 95,062 | 105,800 | 124,928 |
| Total liabilities and net assets | 213,761 | 207,638 | 237,004 | 272,139 | 290,923 |

## Financial Highlights by Business Segment（Full Year／1H）

|  |  | FY2019／3 |  | FY2020／3 |  | FY2021／3 |  | FY2022／3 |  | FY20 | $\begin{aligned} & \text { (Million Yen) } \\ & 23 / 3 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Results | Composition | Results | Composition | Results | Composition | Results | Composition | Forecasts | Composition |
| Electronic components | Net sales | 225，598 | 77．1\％ | 377，587 | 85．1\％ | 353，454 | 83．7\％ | 433，852 | 87．5\％ |  |  |
|  | Segment income | 4，761 | 62．9\％ | 7，503 | 75．0\％ | 8，151 | 71．1\％ | 18，107 | 86．6\％ |  |  |
|  | Margin | 2．1\％ |  | 2．0\％ |  | 2．3\％ |  | 4．2\％ |  |  |  |
| Information equipment | Net sales | 44，344 | 15．1\％ | 43，466 | 9．8\％ | 48，389 | 11．4\％ | 39，616 | 8．0\％ |  |  |
|  | Segment income | 1，906 | 25．2\％ | 1，707 | 17．1\％ | 2，482 | 21．6\％ | 2，085 | 10．0\％ | － |  |
|  | Margin | 4．3\％ |  | 3．9\％ |  | 5．1\％ |  | 5．3\％ |  |  |  |
| Software | Net sales | 2，876 | 1．0\％ | 2，778 | 0．6\％ | 2，932 | 0．7\％ | 2，767 | 0．6\％ |  |  |
|  | Segment income | 247 | 3．3\％ | 236 | 2．4\％ | 263 | 2．3\％ | （26） | － | － |  |
|  | Margin | 8．6\％ |  | 8．5\％ |  | 9．0\％ |  | （0．1\％） |  |  |  |
| Others | Net sales | 19，959 | 6．8\％ | 19，781 | 4．5\％ | 17，589 | 4．2\％ | 19.590 | 3．9\％ |  |  |
|  | Segment income | 490 | 6．5\％ | 452 | 4．5\％ | 474 | 4．1\％ | 626 | 3．0\％ | － |  |
|  | Margin | 2．5\％ |  | 2．3\％ |  | 2．7\％ |  | 3．2\％ |  |  |  |
| Total | Net sales | 292，779 | 100．0\％ | 443，615 | 100．0\％ | 422，365 | 100．0\％ | 495，827 | 100．00\％ | 570，000 | 100．0\％ |
|  | Operating income | 7，570 | 100．0\％ | 10，014 | 100．0\％ | 11，467 | 100．0\％ | 20，915 | 100．00\％ | 28，000 | 100．0\％ |
|  | Margin | 2．6\％ |  | 2．3\％ |  | 2．7\％ |  | 4．2\％ |  | 4．9\％ |  |
|  |  | FY2019／3 |  | FY2020／3 |  | FY2021／3 |  | FY2022／3 |  | FY2023／3 |  |
|  |  | 1H Results Composition |  | 1H Results | Composition | 1H Results | Composition | 1H Results | Composition | 1H Results | Composition |
| Electronic components | Net sales | 83，455 | 72．3\％ | 199，818 | 86．6\％ | 156，887 | 83．0\％ | 194，406 | 87．2\％ | 268，464 | 89．9\％ |
|  | Segment income | 2，474 | 65．6\％ | 4，238 | 80．9\％ | 3，083 | 69．5\％ | 7，123 | 85．8\％ | 16，617 | 90．5\％ |
|  | Margin | 3．0\％ |  | 2．1\％ |  | 2．0\％ |  | 3．7\％ |  | 6．2\％ |  |
| Information equipment | Net sales | 21，143 | 18．3\％ | 19，968 | 8．7\％ | 23，192 | 12．3\％ | 18，713 | 8．4\％ | 19，597 | 6．6\％ |
|  | Segment income | 864 | 22．9\％ | 618 | 11．8\％ | 1，160 | 26．2\％ | 910 | 11．0\％ | 965 | 5．3\％ |
|  | Margin | 4．1\％ |  | 3．1\％ |  | 5．0\％ |  | 4．9\％ |  | 4．9\％ |  |
| Software | Net sales | 1，404 | 1．2\％ | 1，332 | 0．6\％ | 1，274 | 0．7\％ | 1，237 | 0．5\％ | 1，307 | 0．4\％ |
|  | Segment income | 143 | 3．8\％ | 46 | 0．9\％ | 86 | 1．9\％ | （109） | － | 95 | 0．5\％ |
|  | Margin | 10．2\％ |  | 3．5\％ |  | 6．8\％ |  | （8．8\％） |  | 7．3\％ |  |
| Others | Net sales | 9，379 | 8．1\％ | 9，510 | 4．1\％ | 7，505 | 4．0\％ | 8，651 | 3．9\％ | 9，392 | 3．1\％ |
|  | Segment income | 216 | 5．7\％ | 259 | 4．9\％ | 36 | 0．8\％ | 320 | 3．9\％ | 658 | 3．6\％ |
|  | Margin | 2．3\％ |  | 2．7\％ |  | 0．5\％ |  | 3．7\％ |  | 7．0\％ |  |
| Total | Net sales | 115，383 | 100．0\％ | 230，630 | 100．0\％ | 188，859 | 100．0\％ | 223，009 | 100．0\％ | 298，760 | 100．0\％ |
|  | Operating income | 3，772 | 100．0\％ | 5，239 | 100．0\％ | 4，434 | 100．0\％ | 8，300 | 100．0\％ | 18，361 | 100．0\％ |
|  | Margin | 3．3\％ |  | 2．3\％ |  | 2．3\％ |  | 3．7\％ |  | 6．1\％ |  |

【Electronic components】 Development，manufacture and sale of semiconductors，general electronic components and other products，the electronics manufacturing
【Information equipment】
【Software】
service（EMS），and other activities

Softwarel
Sales of PCs，PC peripherals，home electric appliances，photograph and imaging products，original brand products，and other products
Production of computer graphics，planning and development of amusement products，and other activities
Repair and supports for electronics equipment，manufacture and sales of amusement equipment，and sales of sports goods，and other activities
Note：＂Segment income＂shows unadjusted figures for each business segment and adjusted figures for the total

## Net Sales by Product (Full Year/1H)

(Million Yen)

|  | FY2019/3 |  | FY2020/3 |  | FY2021/3 |  | FY2022/3 |  | FY2023/3 |  | YoY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Results | Composition | Results | Composition | Results | Composition | Results | Composition | Forecasts | Composition |  |
| Information eawinment | 51,019 | 17.4\% | 51,452 | 11.6\% | 57,248 | 13.6\% | 50,724 | 10.2\% |  | - | - |
| EMS | 89,481 | 30.6\% | 93,340 | 21.0\% | 99,599 | 23.6\% | 117,828 | 23.8\% |  | - | - |
| Semiconductors | 87,898 | 30.1\% | 214,075 | 48.3\% | 151,855 | 35.9\% | 182,861 | 36.9\% | - | - | - |
| General electronic | 33,811 | 11.5\% | 40,826 | 9.2\% | 69,738 | 16.5\% | 97,022 | 19.6\% |  | - | - |
| Others | 30,568 | 10.4\% | 43,920 | 9.9\% | 43,923 | 10.4\% | 47,391 | 9.6\% | - | - | - |
| Total | 292,779 | 100.0\% | 443,615 | 100.0\% | 422,365 | 100.0\% | 495,827 | 100.0\% | 570,000 | 100.0\% | 15.0\% |


|  | FY2019/3 |  | FY2020/3 |  | FY2021/3 |  | FY2022/3 |  | FY2023/3 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H Results | Composition | 1H Results | Composition | 1H Results | Composition | 1H Results | Composition | 1H Results | Composition | Yoy |
| Information eauinment | 24,311 | 21.1\% | 24,367 | 10.6\% | 27,515 | 14.6\% | 23,324 | 10.5\% | 30,777 | 10.3\% | 32.0\% |
| EMS | 43,031 | 37.3\% | 46,945 | 20.3\% | 42,940 | 22.7\% | 53,453 | 24.0\% | 69,486 | 23.3\% | 30.0\% |
| Semiconductors | 18,874 | 16.4\% | 115,244 | 50.0\% | 66,616 | 35.3\% | 84,415 | 37.9\% | 111,844 | 37.4\% | 32.5\% |
| General electronic | 15,973 | 13.8\% | 21,307 | 9.2\% | 31,585 | 16.7\% | 43,497 | 19.5\% | 49,110 | 16.4\% | 12.9\% |
| Others | 13,192 | 11.4\% | 22,764 | 9.9\% | 20,201 | 10.7\% | 18,318 | 8.2\% | 37,540 | 12.6\% | 104.9\% |
| Total | 115,383 | 100.0\% | 230,630 | 100.0\% | 188,859 | 100.0\% | 223,009 | 100.0\% | 298,760 | 100.0\% | 34.0\% |

## SG\&A

|  | $\begin{array}{r} \text { FY2019/3 } \\ \text { Results } \end{array}$ | $\begin{array}{r} \text { FY2020/3 } \\ \text { Results } \end{array}$ | $\begin{array}{r} \text { FY2021/3 } \\ \text { Results } \end{array}$ | $\begin{array}{r} \text { FY2022/3 } \\ \text { Results } \end{array}$ | (Million Yen) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $\begin{aligned} & \text { FY2023/3 } \\ & \text { Forecasts } \end{aligned}$ | Percentage of net sales |
| Net sales | 292,779 | 443,615 | 422,365 | 495,827 | 570,000 | 100.0\% |
| Gross profit | 35,546 | 47,016 | 47,936 | 60,547 | - | - |
| SG\&A | 27,976 | 37,001 | 36,469 | 39,632 | - |  |
| of which) Personnel expenses* | 16,245 | 22,021 | 22,468 | 24,789 | - | - |
| Packing and freightage expenses | 2,749 | 3,528 | 3,831 | 4,694 | - | - |
| R\&D expenses | 103 | 185 | 191 | 262 | - | - |
| Operating income | 7,570 | 10,014 | 11,467 | 20,915 | 28,000 | 4.9\% |
| Number of employees | 6,627 | 6,731 | 8,413 | 7,959 | - | - |

*Personnel expenses : Directors' compensations, Employees' bonuses and salaries, Retirement payments, Legal welfare expenses.

|  | FY2019/3 <br> 1H Results | FY2020/3 <br> 1H Results | FY2021/3 <br> 1H Results | FY2022/3 <br> 1H Results | FY2023/3 <br> 1H Results | Percentage <br> of net sales |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Net sales | 115,383 | 230,630 | 188,859 | 223,009 | 298,760 | $100.0 \%$ |
| Gross profit | 16,023 | 23,771 | 21,641 | 27,133 | 40,001 | $13.4 \%$ |
| SG\&A | 12,251 | 18,531 | 17,206 | 18,832 | 21,639 | $7.2 \%$ |
| of which) Personnel expenses* | 7,023 | 10,694 | 10,645 | 11,810 | 12,968 | $4.3 \%$ |
| Packing and freightage expenses | 1,204 | 1,908 | 1,637 | 2,198 | 2,748 | $0.9 \%$ |
| R\&D expenses | 21 | 106 | 93 | 90 | 196 | $0.1 \%$ |
| Operating income | 3,772 | 5,239 | 4,434 | 8,300 | 18,361 | $6.1 \%$ |
| Number of employees | 5,402 | 6,482 | 7,041 | 7,612 | 8,439 | - |

* Personnel expenses : Directors' compensations, Employees' bonuses and salaries, Retirement payments, Legal welfare expenses.


## Cash Flows

|  | $\begin{array}{r} \text { FY2019/3 } \\ \text { Results } \end{array}$ | $\begin{array}{r} \text { FY2020/3 } \\ \text { Results } \end{array}$ | $\begin{array}{r} \text { FY2021/3 } \\ \text { Results } \end{array}$ | $\begin{array}{r} \text { FY2022/3 } \\ \text { Results } \end{array}$ | (Million Yen) <br> FY2023/3 <br> 1H Results |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Cash flows from operating activities | $(1,547)$ | 22,406 | 9,999 | $(1,554)$ | 10,650 |
| Cash flows from investing activities | $(6,860)$ | $(3,651)$ | $(2,453)$ | $(6,772)$ | $(3,492)$ |
| Free Cash Flow | $(8,408)$ | 18,754 | 7,545 | $(8,327)$ | 7,157 |
| Cash flows from financing activities | 11,684 | $(7,544)$ | $(6,851)$ | 1,155 | -3,187 |
| Effect of exchange rate change on cash and cash equivalents | 75 | (748) | 945 | 2,079 | 2,425 |
| Net increase (decrease) in cash and cash equivalents | 3,352 | 10,461 | 1,639 | $(5,092)$ | 6,396 |
| Cash and cash equivalents at beginning of period | 28,879 | 32,231 | 42,693 | 44,333 | 39,240 |
| Cash and cash equivalents at end of period | 32,231 | 42,693 | 44,333 | 39,240 | 45,636 |


| Capital expenditures/Investment and loans | 6,712 | 6,133 | 2,906 | 5,739 | 2,437 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Depreciation | 1,740 | 2,754 | 3,167 | 3,738 | 2,009 |

Note: "Capital expenditures/Investment and loans" includes purchase of property, plant and equipment, intangible assets, and investment securities, as well as Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation.

