

June 25, 2026

Name of Company KAGA ELECTRONICS CO., LTD.
Representative Ryoichi Kado,
Representative Director, President & COO
(Stock Code: 8154 Tokyo Stock Exchange, Prime Market)
Contact Yasuhiro Ishihara,
Director, Senior Executive Officer
Head of Administration Headquarters
Tel: +81-(0)3-5657-0111

Notice Regarding Disposal of Treasury Shares for Restricted Stock Compensation

KAGA ELECTRONICS CO., LTD. (the "Company") hereby announces that, at a Board of Directors meeting held today, a resolution was passed to conduct disposal of its treasury shares ("Disposal of Treasury Shares" or "Disposal"), details of which are as follows.

1. Outline of the Disposal

(1)	Date of disposal	July 24, 2026
(2)	Class and number of shares to be disposed	15,688 shares of common stock of the Company
(3)	Disposal value	¥4,245 per share
(4)	Total disposal value	¥66,595,560-
(5)	Recipients of allotment and the number thereof; number of shares to be disposed	Directors of the Company (excluding the Founder and CEO, directors who are Audit and Supervisory Committee members, and outside directors) 4 persons, 7,794 shares Executive officers not concurrently serving as directors of the Company 14 persons, 7,894 shares

2. Purpose of and reasons for the Disposal

The introduction of the Restricted Stock Compensation Plan (the "Plan") for the purpose of providing directors of the Company (excluding outside directors) with incentives to enhance the corporate value of the Company and a scheme for holding shares in the Company to promote the sharing of value with shareholders was approved at the 50th Ordinary General Meeting of Shareholders held on June 28, 2018. At the 57th Ordinary General Meeting of Shareholders held on June 26, 2025, it was approved that monetary compensation claims not exceeding ¥300 million per year will be paid to eligible directors (excluding directors who are Audit and Supervisory Committee members and outside directors) as monetary compensation to serve as the property to be contributed for the acquisition of shares with a transfer restriction ("Restricted Stock Compensation"), and that the transfer restriction on the restricted stock will apply for a period to be determined by the Board of Directors, which shall be a period between three to twenty years.

Additionally, based on a resolution passed at the meeting of the Board of Directors held on June 27, 2023, the Plan also applies to executive officers not concurrently serving as directors ("Eligible Executive Officers," and collectively with eligible directors, "Eligible Directors, etc.").

The outline of the Plan and other relevant matters are as follows.

[Outline of the Plan and other matters]

The Eligible Directors, etc. will make in-kind contributions of all of the monetary compensation claims provided by the Company in accordance with the Plan, and in return receive shares of the Company's common stock that will be issued or disposed of by the Company. The total number of shares of common stock to be issued or disposed of shall be no more than 240,000 shares per year and the amount to be paid in per share shall be the closing price of the Company's common stock on the Prime Market of the Tokyo Stock Exchange on the business day immediately preceding the date of each resolution of the Board of Directors (or, if no transaction is closed on such day, the closing price on the most recent trading day preceding that day).

For the purpose of issuing or disposing of shares of the Company's common stock under the Plan, the Company shall enter into a restricted stock allotment agreement with the Eligible Directors, etc., which includes provisions that (1) Eligible Directors, etc. shall not, during a certain period, transfer, create a security interest on, or otherwise dispose of the shares of the Company's common stock allotted under the restricted stock allotment agreement, and (2) the Company may acquire the said common shares without consideration if certain events occur.

After consultation and reporting by the Nomination and Compensation Committee, with due consideration to the purpose of the Plan, business conditions of the Company, the scope of responsibility of each Eligible Directors, etc. and other circumstances, and with a view to increasing motivation of the Eligible Directors, etc., the Company has decided to grant the total sum of ¥66,595,560 of monetary compensation claims ("Monetary Compensation Claims") and 15,688 shares of the Company's common stock. Further, in order to realize the Plan's objective of achieving sharing of value with the shareholders over the medium to long term, the transfer restriction period is set at 20 years.

For the Disposal of Treasury Shares, the 14 Eligible Directors, etc., being the planned recipients of the allocation, will make an in-kind contribution of all of the Monetary Compensation Claims to the Company in accordance with the Plan, and will receive the disposed shares of the Company's common stock ("Allotted Shares"). The outline of the restricted stock allotment agreement to be entered into by and between the Company and the Eligible Directors, etc. in connection with the Disposal of Treasury Shares ("Allotment Agreement") is as described in 3. below.

3. Outline of the Allotment Agreement

(1) Transfer restriction period July 24, 2026 – July 23, 2046

(2) Conditions for removal of transfer restriction

On the condition that an Eligible Director, etc. had served as a director or executive officer not concurrently serving as a director of the Company continuously during the transfer restriction period, the Company shall remove the transfer restriction on all of the Allotted Shares upon expiration of the transfer restriction period.

- (3) Treatment in case of retirement of an Eligible Director, etc. during the transfer restriction period due to expiration of the term of office, or any other justifiable reasons
- ① Timing of removal of transfer restriction
- In the event that an Eligible Director, etc. retires from office as a director or executive officer not concurrently serving as a director of the Company due to expiration of the term of office or other justifiable reasons (inclusive of retirement due to death; hereinafter the same), transfer restriction will be removed immediately after retirement of the said Eligible Director, etc.
- ② Number of shares subject to removal of transfer restriction
- (i) If an Eligible Officer retires after the completion of the period extending from June 25, 2026, the start date of the term of office as an Eligible Director, up to the conclusion of the Ordinary General Meeting of Shareholders in 2027, or from April 1, 2026, the start date of the term of office as an Eligible Director, etc., through March 31, 2027 (“Service Period”), all of the Allotted Shares held by the said Eligible Officer at the said point in time shall be subject to removal of transfer restriction.
- (ii) If an Eligible Director, etc. retire during the Service Period, the number of shares subject to removal of transfer restriction shall be the number obtained by multiplying the number of Allotted Shares held by the said Eligible Director at the time of retirement set forth in ① above by the value obtained by dividing the period in office (expressed in months) of the Eligible Director, etc. within the transfer restriction period by the number of months of Service Period attributable to the relevant Allotted Shares (any fractions less than one share unit resulting from the calculation shall be discarded).
- (4) Acquisition without consideration by the Company
- The Company shall, by rights, acquire without consideration any Allotted Shares on which transfer restriction has not been removed at the time of expiration of the transfer restriction period or at the time of removal of the transfer restriction set forth in (3) above.
- (5) Management of shares
- The Allotted Shares shall be managed in dedicated accounts at Nomura Securities Co., Ltd. opened by the Eligible Director, etc. throughout the transfer restriction period in order to prevent transfer to a third party, creation of security interest on or any other disposal of the said shares during the transfer restriction period. The Company has entered into an agreement with Nomura Securities Co., Ltd. in relation to the management of the accounts of the Allotted Shares held by the Eligible Director, etc. to ensure the effectiveness of the transfer restriction and other relevant matters pertaining to the Allotted Shares. The Eligible Director, etc. shall consent to the details relating to the management of the accounts.

(6) Treatment in reorganization etc.

In the event that, during the transfer restriction period, a merger agreement in which the Company is the disappearing company, a share exchange agreement or a share transfer plan in which the Company becomes a wholly-owned subsidiary, or any other matter concerning reorganization etc. is approved at a General Meeting of Shareholders of the Company (or by the Board of Directors of the Company if the approval at the Company's General Meeting of Shareholders is not required for the said reorganization etc.), the relevant transfer restriction will be removed, based on resolution of the Board of Directors, on (1) all of the Allotted Shares if the Service Period was completed, or (2) if such event occurs during the Service Period, the number of shares obtained by multiplying the number of shares of the Allotted Shares held at such point in time by the value obtained by dividing the number of months from the starting month of the transfer restriction period up to the month that includes the date of the relevant approval of the reorganization, by the number of months of Service Period attributable to the said Allotted Shares (any fractions less than one share unit resulting from the calculation shall be discarded), the timing of such removal being immediately before the preceding business day of the effective date of reorganization, etc. Further, for any Allotted Shares on which transfer restriction is not removed at the time immediately after the removal of the transfer restriction, the Company shall, by rights, acquire all such Allotted Shares without consideration.

4. Basis of calculation of the payment amount and details thereof

The Disposal of Treasury Shares to the planned recipients of the allocation will be conducted using the Monetary Compensation Claims provided to them in accordance with the Plan as the Restricted Stock Compensation for the 59th business year of the Company, to be treated as property for contribution. To eliminate any arbitrariness in pricing, the disposal value shall be the closing price of the common stock of the Company on the Prime Market of the Tokyo Stock Exchange on June 24, 2026 (which is the business day immediately preceding the date of the resolution of the Board of Directors), such price being ¥4,245. This value is deemed to be rational and not particularly favorable because it is the market share price on the day immediately preceding the date of resolution by the Board of Directors.